

MATANUSKA-SUSITNA BOROUGH

Borough Manager Mike Brown

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Date: October 2021

Manager's Quarterly Activity Report

July, August, September 2021

Public Works Department

Solid Waste Division (SWD)

Quarterly Numbers	July - August - September
Landfill Customers	36,964 Customers
Transfer Station Customers	22,251 Customers
Tonnage Accepted	23,747 Tons
Motor Oil, Antifreeze, and Cooking Oil Diverted	15,947 Gallons
Household Hazardous Waste Diverted	34,650 Pounds
Tonnage Diverted - Recycling	77 Tons
Tonnage Diverted – Scrap Metal	858 Tons

SWD Environmental Operations

<u>Leachate Management:</u> 461,739 gallons of leachate was transported from the Central Landfill to the Anchorage Water and Wastewater Utility disposal facility during July, August and September.

SWD Landfill and Transfer Station Operations

<u>Free Brush Collection:</u> Central Landfill, Big Lake, Willow, and Sunshine collected 559 tons of Beetle Kill brush at no charge to Borough residents.

<u>Talkeetna and Willow Transfer Stations:</u> The Scrap Metal Collection event in Talkeetna will continue through winter. Willow's Scrap Metal Collection event will end in October.

<u>Central Landfill:</u> Effective July 1, the landfill started a new traffic pattern that includes an exclusive residential service area for segregation of disposal material that has reduced traffic on N. 49th State Street and improved traffic flow and safety at the landfill. Municipal Solid Waste Cell 4 paving is completed. This improves water runoff, reducing leachate and future road repairs, and saving \$50,000 annually.

Cleanups	July - August - September	
Illegal Dumpsites Cleaned Up	11 Illegal Dumpsites	
Illegal Dumpsites Tonnage	6.75 Tons	
Illegal Dumpsites Cubic Yards	5 Cubic Yards	

Recycling	July - August - September
VCRS Recycling Customers	10,665 Customers
Transfer Station Recycling Customers	2,291 Customers

Project Management Division

<u>Central Landfill Fire Suppression Upgrades:</u> The scope of work includes upgrades and modifications to the existing fire alarm and mist fire suppression systems at the Central Landfill Hazardous Waste Processing and Administrative Office Facility. The general contractor has installed the sprinkler systems and fire pump. The new fire vault is currently under construction.

<u>Energy Monitoring Program:</u> This program was initiated by the Borough Manager to find ways to reduce energy for Borough facilities. The monitoring program was started to provide data to evaluate facility power consumption and find ways to conserve energy and reduce overall energy consumption. Alaska Energy is currently working on a plan to potentially reduce energy consumption at the Wasilla Pool by modulating the HVAC system during non-business hours.

<u>Houston High School</u>: Construction efforts began with the clearing of remnant debris from the demolition. Soils were regraded and compacted down to native soil level. By the end of September, all concrete foundations were poured. Underground electrical and mechanical systems were installed in the curriculum wing and concrete slab on grade were completed in this area of the new school. Work will continue in all areas of the new school through the fall, but focus will be on the curriculum wing. This will be the first area of the new school and it is scheduled for completion in July 2022, the administrative wing is scheduled for completion in October 2022, and the gymnasium in December of 2022.

<u>DSJ GIS Roof Replacement:</u> The existing flat roof was replaced with a tapered insulation system. Parapet walls and a secondary overflow drain were added to the roof to meet current codes. This upgraded R40 roof insulation will make the GIS offices easier to heat during the winter months.

<u>Public Safety Building 6-1 Improvements and Addition:</u> Construction of the renovation and addition to Station 6-1 is substantially complete and is now in the warranty phase.



Above photo: New Bays at Station 6-1

<u>Public Safety Building 6-2/Central Mat-Su Training Complex Improvements</u>: The new retaining wall has been constructed, underground mechanical and electrical installed, and rough grading of the site is complete. The new training tower produced in Wisconsin is currently in transit to the site and is expected to arrive in October 2021.

<u>Historic Iditarod Trail Underpass at Burma Road:</u> The project's purpose is to construct an underpass structure that will allow users of the Historic Iditarod Trail to cross safely from one side of Burma Road to the other,

avoiding any potential interactions with vehicle traffic on the road. This project was bid as a design-build project. The contractor has cleared and grubbed the project site and the underpass is being assembled. This project is scheduled for completion in November 2021.

<u>Lazy Mountain Parking Lot Improvements:</u> The Lazy Mountain Community Council has requested the following improvements to the trailhead parking area: automated gate system that will open during park operating hours, three pole lights in the parking area, and a T-turnaround area adjacent to the outside of the gate. The work will also include the addition of a new public restroom, vegetation, and drainage ditch clean up. Lazy Mountain Community Council has provided the MSB with funds to help with the construction cost. Design is underway by HDL and should be completed by the end of October 2021.

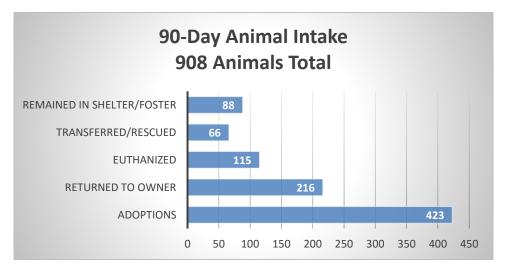
<u>Port MacKenzie Deep Draft Dock Pile Sleeve Protection and Cargo Ramp:</u> The deep draft dock piles and the associated welds are in need of corrosion protection to extend the life of the structure. PND Engineers did an analysis and recommends steel pile sleeves be installed on all welds exposed in the tidal zone. The Borough also desires a roll-on/roll-off ramp on the dock for improved efficiency in loading and unloading shipments. The Borough applied for a grant of roughly \$9.6 million from the U.S. Economic Development Administration (EDA) for both of these improvements. A letter of grant award was received on August 2, 2021. An RFP for design is being drafted and a project kick-off meeting is scheduled with the EDA on October 12, 2021.

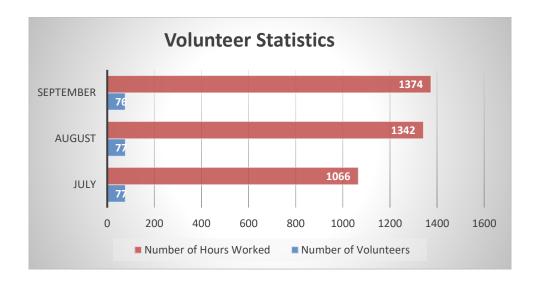
Pre-Design & Engineering Division

<u>Septage</u>: Over the past 15 years, several studies have evaluated potential options for treating septage and other forms of wastewater generated in the Borough. Most of these studies have focused on constructing a new facility at the Central Landfill, including a preliminary engineering report, and exploration of a public-private partnership solicitation. Recently, the City of Palmer has expressed interest in collaborating with the Borough to make improvements to the City's system so that it can accept septage. The Assembly approved a resolution supporting a feasibility study for such a project. A request for proposals to conduct an engineering feasibility study of the City of Palmer's wastewater treatment system was advertised and awarded to CRW. PD&E staff and the City of Palmer are reviewing the CRW preliminary report.

Animal Care and Regulation

Mat-Su Borough Animal Care and Regulation (AC&R) has experienced a busy and productive third quarter of 2021. We have been operating near capacity for the entire quarter and have transitioned back to "appointment only" for most public transactions. The AC&R team continues to meet the unique day-to-day challenges of their jobs with enthusiasm and dedication. Their collective efforts are greatly appreciated.





Facility

We updated and finalized the contract with Hill's Pet Nutrition, our designated shelter food supplier. This continues our long-standing relationship with the Hill's Company and allows AC&R to purchase food for the shelter animals at a significantly discounted price.

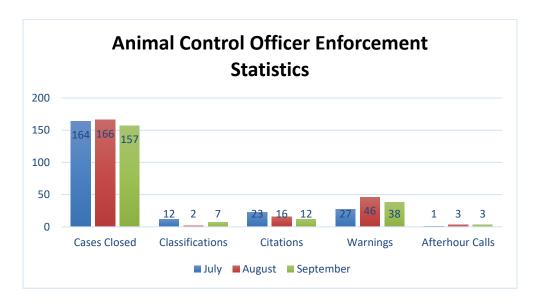
The 78 new steel, Shor-Line Cat Kennels were received and are in the process of being assembled. These units are replacing old kennels that were unsanitary and not up to industry standards.

Facility mold testing was completed on August 16, 2021. The remediation project is currently out for bid.

There is a Facility Needs Assessment scheduled for October 27, 2021. Design Learned, LLC, will conduct the assessment and provide us with a list of recommended upgrades, with a focus on safety and current industry standards. This will allow us to better prioritize current and future project funding.

Enforcement

The officers have handled multiple complex cases, some involving large amounts of animals and livestock. Statistics are as follows:



Veterinary Clinic

The new digital x-ray machine has been installed. This replaced the out of date x-ray machine in the veterinary clinic. The higher quality imaging and ability to directly send images for consultation have improved the quality of care the animals receive.

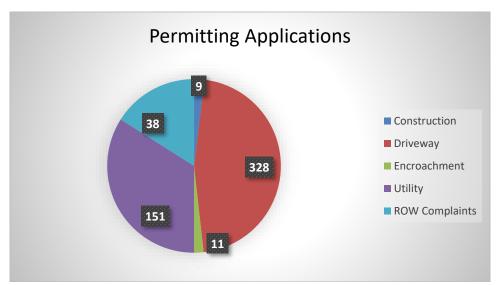
Events/Public Relations

- AC&R had booths at the Reptile Expo on August 7 and the Emergency Preparedness Expo on September 25.
- We have been conducting visits at the Maple Springs facilities in Palmer and Wasilla on a monthly basis. During the visits, we bring dogs to interact with the clients and staff. These visits have proven to be a worthwhile and positive addition to our community outreach program.

Planning and Land Use Department

Development Services (Code Compliance, Current Planning & Permitting)





<u>Code Compliance Cases:</u> As of September 30, 2021, Code Compliance had 694 active cases. Between July 1 and September 30, 166 cases were opened and 123 cases were closed.

Current Planning:

In the past 90 days, staff received the following applications for processing:

- (4) Marijuana Retail Conditional Use Permits
- (2) Marijuana Cultivation Conditional Use Permits
- (5) Legal Nonconforming Determinations for a Structure
- (6) Multifamily Development Permits
- (1) Denali SpUD Conditional Use Permit
- (1) Talkeetna SpUD Conditional Use Permits
- (1) Alcoholic Beverage Uses Conditional Use Permits
- (3) Variances to MSB 17.55
- (1) Special Event Permit

- (1) Tall Structure Conditional Use Permit
- (1) Earth Materials Extraction Administrative Permit
- (3) Earth Materials Extraction Conditional Use Permits

<u>Hazard Mitigation Grant Program Acquisition along Matanuska River:</u> Six properties were acquired by this grant. The demolition and remediation was completed this quarter. Additionally, grant reports have been completed. The hazard mitigation grant is now closed and property management has been turned over to the Community Development department.

Planning Division (Environmental, Comprehensive & Transportation Planning)

<u>Mat-Su Basin Salmon Habitat Partnership:</u> The Salmon Habitat Partnership sponsored their annual Summer Site Tour around the Little Susitna River watershed on August 26. Nearly 40 participants spent the day visiting four locations along the river to learn more about salmon habitat issues. More details on this event can be found here: https://www.matsusalmon.org/what-we-do/summer-site-tours/2021-site-tour/

<u>School Site Selection Committee:</u> The Borough-Area Schools Site Selection Committee (Committee) met on August 4, 2021, to review potential permanent sites for Mat-Su Central School, American Charter Academy, and Birchtree Charter School. This was the third meeting of the Committee related to these schools. Three resolutions were unanimously passed by the Committee recommending the following Borough-owned parcels for school sites: the Stringfield Road site for Mat-Su Central School, the Church-Seldon site for American Charter Academy, and the Shaw Elementary School site for Birchtree Charter School.

<u>Safe Routes To Schools:</u> A working group consisting of MSB Planning staff, MSB Public Works staff, MSB School District staff, and AK DOT&PF staff continue to meet monthly to assess current walkability at Borough schools. The Committee uses a matrix to systematically score walking routes within one and a half miles of schools. These scores serve as a benchmark when requesting funding for related projects and can help prioritize needed infrastructure. This Committee recently reviewed the "Safe Routes to School Projects" on this year's transportation bond proposal, which will be voted on at the regular November election.

The Matanuska-Susitna Borough Planning Commission held a public hearing to review the recommended sites on October 18, 2021. Assembly introduction is set for October 19, 2021.

<u>Aviation Advisory Board:</u> On September 16, the Aviation Advisory Board met for their quarterly meeting. They passed a resolution requesting the Assembly to rescind the aviation overlay district from code and provide airport information via Parcel Viewer and a hub page for aviation news on the Borough website instead.

<u>Bike and Pedestrian Plan:</u> The Planning and Public Works staff finalized the scope of work for the Borough-wide Bike and Pedestrian Plan. The scope includes goals of the planning department regarding implementation of the Long Range Transportation Plan, Official Streets and Highways Plan, the MSB Parks, Recreation, and Open Space Plan, and many more and an implementation plan with cost estimates. Staff are now working through the procurement process to find a consultant that will help guide this effort.

<u>Arctic Winter Games:</u> The Board is seated, except for the Sponsorship and Donation Director and Director-At-Large. The first full Board meeting took place on September 28. An announcement for the General Manager's position has been widely advertised and closed in mid-September. The Executive Committee has been meeting approximately every 3 weeks with the International Committee, to keep them apprised of progress and to assist in finalizing the official Hosting Contract between the Borough, the Host Society and the International Committee.

Community Development Department

Land and Resource Management (LRM)

<u>Timber</u>: Approximately 516 cords of beetle kill have been permitted for harvest from Borough-owned land in 2021. The largest beetle-kill spruce firewood harvest area was W. Susitna Parkway, which included 713 cords of dead spruce. Nearly all the standing dead spruce has been removed from the 120-acre firewood harvest area.

<u>Land Sales</u>: The 2021 Competitive Sealed Bid Land Sale closed September 30, with 41 parcels offered and over 50 bids received. Parcels with balances over \$5,000 are available for financing through the Borough, with exception of three parcels ranging between \$78,000 to \$521,000 which will be cash only sales and whose proceeds will be returned to specific right-of-way project accounts.

<u>Land Classification</u>: Seven parcels are out for public notice with intent to place land classifications for future public use and fire stations. Land classification is a means of reserving certain Borough-owned parcels for specific use and/or sale.

<u>Junk and Trash</u>: Multiple abandoned vehicles have been identified and removed from Borough owned land in the Butte, Palmer, Wasilla, Houston and Big Lake. Six trash sites at various locations throughout the Borough have been cleaned up for a total of 2,084 pounds of garbage taken to the landfill. Eleven additional sites have been identified and are awaiting cleanup. Ditching and other methods have been employed at several locations to inhibit future dumping issue. Several additional sites were reported by the public after an initial site visit, they were determined to on State land and Alaska DNR was notified.

<u>Permits:</u> Several Commercials Use permits have been issued to businesses requesting to utilize Borough Land for a variety of uses including: guided hiking tours; guided ATV tours; guided fishing trips; and transport of mining equipment across Borough Land.

Asset Management

<u>Renewable IPP – City of Houston Solar Farm Lease:</u> The Houston Solar Farm project received very good news in September when the MEA Board unanimously approved the power purchase agreement (PPA) for the project. The PPA still needs to be approved by the Regulatory Commission of Alaska and this process is estimated to take about three months, but could take longer. The MEA Board approval of the PPA is a huge accomplishment for the project.

<u>MEL Survey – Hatcher Pass Survey (ASLS 2002-01):</u> All Points North (APN) submitted the preliminary plat to ADNR for their review. After ADNR's review is complete, APN will prepare a preliminary plat for Borough Platting Division's review. Staff has prepared legislation to extend APN's survey contract until December 31, 2022, to complete the final plat reviews and recording, as required by the state and borough platting authorities.

Tax Foreclosure Property

<u>Clerk's Deed Parcels</u>: A total of five parcels were repurchased by the former record owners between July and September.

<u>Abandoned/Hazardous/Junk & Trash Clerk's Deed Parcels:</u> Land & Resource Management worked with Code Compliance to resolve a junk and trash violation on a Clerk's Deed property located in the Willow Fishhook area. The property was cleaned up and a dilapidated structure was removed.





Above photo: before the junk and trash cleanup

Above photo: after the junk and trash cleanup

<u>Tax and LID Foreclosure Competitive Sale TS42</u>: The competitive sale is moving forward with 35 parcels. Parcel notices were posted the week of August 30. These parcels can still be repurchased by the former record owners until sold by the borough.

The Tax & LID Foreclosure Competitive sale will be open October 1, 2021 at 8 a.m., through October 29, 2021 at 12 noon. The sale day is October 30, 2021, opening at 9 a.m. Bidders can pick-up a free bid packet in the Land & Resource Management Division office during regular business hours (\$5 for a mailed copy) or print an electronic copy from the Borough website at www.matsugov.us, select "Property & Maps" under "Land Management" select "Land Sales" scroll down and select TS42 Tax & LID Foreclosure Sale. All bidders must meet eligibility requirements and be present or represented at the sale on October 30, 2021, and the closing on November 3, 2021.

The Borough GIS department created a Land Sale Viewer on the Borough website that is linked to the Tax & Lid Foreclosure Sale brochure. The viewer offers bidders the ability to view parcels with hill shade and aerial overlay, and link to assessment details. The viewer also provides up-to-date map information with regard to location, access, and whether parcels have been withdrawn.

Trails

A Right of Entry was issued to the Willow Area Trails Foundation to construct a new extension to the Almond Lake trail. This will be a Class 2 pedestrian trail constructed by local volunteers.

Grants

In July, the Borough Assembly accepted and appropriated funding for a Matsu Trails and Park Foundation Grant for the continued development of Settlers Bay Coastal Park. In August, the Borough trail crew and volunteer organizations started working on construction of a new intermediate bike trail and recently completed topping the accessible bluff trail with gravel. Work will continue in the park as weather permits this fall and will commence again in the spring.

Parks, Recreation, Libraries

We went "live" with our electronic pay kiosks at two trailheads this summer and began parking enforcement through ticketing. Both proved to be successful with an average of 400-500 transactions weekly, between Jim Creek and the West Butte.

Parking enforcement continues to improve trail fee compliance at Borough Trail Heads. We have sold nearly 3,500 annual trail passes this year, which is the highest ever recorded.

The trail crew worked on many projects this summer, but one we would like to highlight is the Mat River Trail. The Mat River Trail starts at the Old Glenn Bridge in Palmer and follows the river northwest ending at Sherrod Elementary School. Access is also available through the Mat River Park Campground.

The Sunshine Creek Campground Project was completed this summer. The new primitive campground is located at mile 102.5 of the Parks and provides access to a popular fishing site.

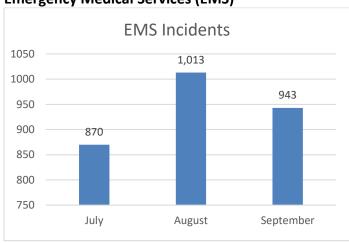
Swimming lessons resumed at the pools, as well as a full offering of open swims, lap swims and private rentals. Our patrons were happy to be able to recreate at the renovated facilities.

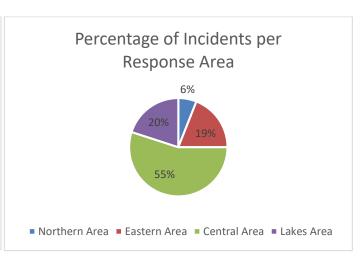
The big news in the libraries is the opening of the Willow Library after a year long renovation process. The facility reopened in September and is a beautiful facility. Many thanks to all the people in Willow and Borough staff who made this project possible.

The libraries also continued offering summer reading programs, special events and classes throughout the summer and early fall.

Department of Emergency Services

Emergency Medical Services (EMS)





EMS Summary:

- Battalion training on self-defense and de-escalation techniques in volatile situations.
- Joint training with the Water Rescue Team for water related emergencies.

Fire-Rescue Services

Incidents Summary:

Fire Department	July	August	September
Butte	35	38	22
Central	160	192	170
Caswell	13	10	11
Sutton	9	8	4
Talkeetna	19	24	18
West Lakes	49	63	64
Willow	27	19	31
Dive	3	7	1
Total	315	361	321

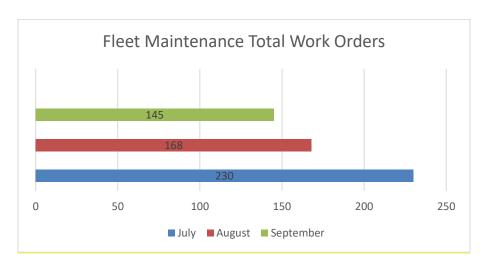
In this three-month period, departments responded to an average of 10 calls per day for fire/rescue; including roughly 35 working structure fires; 27 wildland brush fires; and a large variety of rescue/EMS type calls, which account for about 60% of responses.

Water Rescue Dive Team

The Water Rescue Dive Team (WRT) is a self-contained team that responds anywhere within the MSB for water rescue and ice rescue related emergency calls. These calls range from overturned boats; kayaks; missing swimmers; persons trapped in ice or in the mud; to assisting on other rescues that are only accessible via boat or watercraft. The WRT responded to 11 emergencies during the period for this report.

Fleet Maintenance

Fleet Maintenance maintains around 95 large specialty fire apparatus and 467 combined pieces of equipment and light vehicles for the Department of Emergency Services.



Emergency Management

- Community Wildfire Protection Plan updated for the Borough.
- EOC Training for MSB staff on a simulated Volcanic Eruption completed.
- EOC Staffing chart and position training continues.

Telecommunications

- Area wide radio reprogramming plan has been prepared
- Telecom completed moving from the Breedan Building to Station 3-9
- Nearing completion and set-up of the new Big Lake radio tower
- Bald Mountain tower site decommissioned and started the move to Montana Mountain

Administration

Port MacKenzie

<u>Business Development and Marketing:</u> We have received a second draft of the Business Development Strategic Action Plan from the International Marine Association of Port Executives (IAMPE). Once finalized this report will be a key source document for writing the RFP for the Port MacKenzie marketing plan.

<u>Vessel Traffic:</u> After completing their fish passage project in Tyonek, Western Construction launched a barge from Port MacKenzie to demobilized their equipment on July 13 and returned through Port MacKenzie on July 14, 2021. It was a very efficient offload with no issues.

Information Technology (IT)

GIS Division

A significant focus of the GIS Division is to support the Borough by increasing efficiency and improving information access across Borough departments and the public through the use of GIS technology.

<u>Census 2020:</u> The 2020 Census results determined there is a significant change in population for the Borough, which allows for reconsideration of the assembly districts. A decade of significant growth has fundamentally changed the population and neighborhoods in the Borough. A proposed state redistricting plan has been submitted to the Alaska Redistricting Board. MSB/GIS is providing analysis and support for administration in preparation for the reapportionment of the Borough's assembly districts.

<u>Common Operating Picture for the EOC</u>: GIS Staff and Emergency Management have worked towards building out a new Mat-Su Borough Emergency Operations Center (EOC) common operating picture. This dashboard would be on display in the EOC. The dashboard would pull many different authoritative feeds across Alaska to provide EOC staff the latest information from weather, fires, earthquakes, flooding, volcanos, transportation, sheltering, damage assessments, and community information.

<u>Utility Permitting Workflow Change:</u> GIS staff have been working with Development Services staff, and the local utility companies on a new workflow for submitting Utility Permit applications (ESRI Survey123). Each utility company can now apply and pay for their permit online.

IT Operations Division

<u>New Willow Library</u>: Construction is complete and the library is now open. They are still wrapping up some items and some of the furniture was back-ordered and should be here soon.

<u>Other Permits on E-Commerce</u>: Citizens can now utilize the Borough's e-Commerce platform to pay for their flood, construction, marijuana, encroachment, alcohol, legal non-conforming, or multi-family permits.

<u>Ice Rink Scheduling – ActiveNet:</u> IT is working with the Parks and Recreation department to upgrade the scheduling system.

Finance Department

Revenue and Expenditure Summary by Fund Report on the following pages.

Report D	Pate as of
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October 9, 2021	<u>Annual</u>	<u>Annual</u>	Year to Date	%
*Note these numbers are un-audited	Adopted	Amended	Rev./Exp./Enc.	Used
<u>Areawide</u>				
Revenues:				
Property Taxes	106,766,130	106,766,130	54,436,197	51%
Marijuana Sales Tax	1,300,000	1,300,000	11,445	1%
Excise Taxes	8,500,000	8,500,000	-869,692	-10%
Federal Payments	3,500,000	3,500,000	0	0%
State Grants & Shared Revenues	10,788,561	10,788,561	696,774	6%
Fees	6,625,300	6,625,300	1,497,503	23%
Interest Earnings & Other	6,027,570	6,027,570	350,582	6%
Recoveries & Transfers	1,929,032	1,954,257	619,638	32%
TOTAL AREAWIDE REVENUES	145,436,593	145,461,818	56,742,447	39%
Expenditures:				
Non Departmental	109,686,030	109,686,030	58,664,222	53%
Assembly	7,904,722	7,904,722	1,888,334	24%
Mayor	144,519	144,519	14,903	10%
Information Technology	6,334,891	6,334,891	2,394,747	38%
Finance	8,868,459	8,868,459	2,546,294	29%
Planning	4,029,986	4,029,986	887,725	22%
Public Works	2,274,298	2,274,765	844,565	37%
Public Safety	16,526,460	16,526,460	4,320,364	26%
Community Development	5,363,196	5,363,196	1,606,645	30%
TOTAL AREAWIDE EXPENDITURES	161,132,561	161,133,028	73,167,798	45%
	-15,695,968	-15,671,210	-16,425,351	
Non-Areawide				
Revenues:				
Property Taxes	3,853,500	3,853,500	1,939,127	50%
State Grants & Shared Revenues	755,000	755,000	35,000	5%
Fees & Other Miscellaneous Income	255,100	255,100	75,139	29%
Interest Earnings & Miscellaneous	21,000	21,000	9,359	45%
TOTAL NON-AREAWIDE REVENUES	4,884,600	4,884,600	2,058,624	42%
Expenditures:				
Non Departmental	784,909	784,909	626,987	80%
Assembly	2,699,663	2,699,663	809,733	30%
Information Technology	142,973	142,973	45,095	32%
Finance	1,000	1,000	0	0%
Community Development	1,815,063	1,815,063	629,551	35%
TOTAL NON-AREAWIDE EXPENDITURES	5,443,608	5,443,608	2,111,366	39%
	-559,008	-559,008	-52,742	

Land Management

Revenues:

Report Da	ite as of
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Report Date as or				
October 9, 2021	<u>Annual</u>	<u>Annual</u>	Year to Date	%
Fees	56,000	56,000	51,909	93%
Interest Earnings	59,000	59,000	6,444	11%
Property Sales & Uses	1,105,000	1,105,000	177,991	16%
Miscellaneous	2,000	2,000	50	3%
Capital Projects	100,000	100,000	0	0%
TOTAL LAND MANAGEMENT REVENUES	1,322,000	1,322,000	236,394	18%
Expenditures:				
Non Departmental	253,500	253,500	200,000	79%
Community Development	1,202,659	1,202,659	236,396	20%
TOTAL LAND MGMT. EXPENDITURES	1,456,159	1,456,159	436,396	30%
	-134,159	-134,159	-200,003	
Budgeted Contribution to Permanent Fund	254,000	254,000	44,694	
Enhanced 911				
Revenues	1,882,500	1,882,500	421,525	22%
Expenditures	1,654,594	1,670,914	1,197,499	72%
·	227,906	211,586	-775,974	
Fire Fleet Maintenance	•	,	,	
Revenues	905,065	905,065	7,500	1%
Expenditures	904,065	904,065	217,177	24%
'	1,000	1,000	-209,677	
Caswell Lakes FSA	,	,	,	
Revenues	346,100	346,100	197,867	57%
Expenditures	575,568	575,568	248,133	43%
F	-229,468	-229,468	-50,265	
West Lakes FSA	,	,	,	
Revenues	3,546,726	3,546,726	1,673,162	47%
Expenditures	3,450,604	3,450,604	1,410,712	41%
F	96,122	96,122	262,450	
	,	,	,	
Central Mat-Su FSA				
Revenues	11,706,600	11,706,600	6,348,217	54%
Expenditures	12,426,163	12,426,163	5,092,652	41%
F	-719,563	-719,563	1,255,566	
Butte FSA	0,5 5 5		_,,	
Revenues	1,084,300	1,084,300	552,376	51%
Expenditures	942,886	942,886	409,554	43%
	141,414	141,414	142,822	
Sutton FSA	- ·- , ·- ·	,	= · =/	
Revenues	238,000	238,000	129,511	54%
Expenditures	348,060	348,060	133,923	38%
	-110,060	-110,060	-4,412	23/0
	110,000	110,000	1,7714	

Report Date as of				
October 9, 2021	<u>Annual</u>	<u>Annual</u>	Year to Date	%
<u>Talkeetna FSA</u>				
Revenues	586,800	586,800	389,802	66%
Expenditures	481,475	481,475	111,140	23%
	105,325	105,325	278,663	
Willow FSA				
Revenues	969,600	969,600	583,576	60%
Expenditures	991,474	991,474	459,099	46%
	-21,874	-21,874	124,477	
Greater Palmer Consolidated FSA				
Revenues	1,540,200	1,540,200	799,827	52%
Expenditures	4,183,581	4,183,581	3,972,531	95%
•	-2,643,381	-2,643,381	-3,172,704	
Road Service Administration				
Revenues	3,283,104	3,283,104	4,687	0%
Expenditures	3,240,479	3,240,479	899,256	28%
·	42,625	42,625	-894,569	
Midway RSA	,	,	•	
Revenues	2,018,600	2,018,600	930,098	46%
Expenditures	2,205,540	2,205,540	1,628,963	74%
·	-186,940	-186,940	-698,865	
Fairview RSA	,	,	,	
Revenues	1,556,360	1,556,360	664,500	43%
Expenditures	1,708,505	1,708,505	1,372,152	80%
•	-152,145	-152,145	-707,652	
Caswell Lakes RSA	,	,	,	
Revenues	765,060	765,060	396,552	52%
Expenditures	883,541	883,541	658,948	75%
F	-118,481	-118,481	-262,396	
South Colony RSA	,	,	,	
Revenues	2,077,040	2,077,040	901,490	43%
Expenditures	2,337,739	2,337,739	1,455,672	62%
•	-260,699	-260,699	-554,182	
Knik RSA	,	,	, -	
Revenues	3,530,930	3,530,930	1,534,747	43%
Expenditures	3,811,370	3,811,370	2,947,373	77%
F	-280,440	-280,440	-1,412,626	
Lazy Mountain RSA	_55, 5	_55, . 10	_,,	
Revenues	315,200	315,200	153,233	49%
Expenditures	425,353	425,353	291,669	69%
F - 1.5555	-110,153	-110,153	-138,436	22,0
Greater Willow RSA	110,100	110,133	_00,.00	
C. Catol Tillow Non				

Report I	Date as o	of
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October 9, 2021	<u>Annual</u>	<u>Annual</u>	Year to Date	%
Revenues	1,168,180	1,168,180	636,365	54%
Expenditures	1,413,788	1,413,788	1,043,038	74%
	-245,608	-245,608	-406,672	
Big Lake RSA	·	·	•	
Revenues	1,590,840	1,590,840	821,706	52%
Expenditures	2,020,515	2,020,515	1,410,609	70%
	-429,675	-429,675	-588,903	
North Colony RSA				
Revenues	256,080	256,080	116,204	45%
Expenditures	307,952	307,952	218,329	71%
	-51,872	-51,872	-102,125	
Bogard RSA				
Revenues	2,292,840	2,292,840	1,017,309	44%
Expenditures	2,691,741	2,691,741	1,880,764	70%
	-398,901	-398,901	-863,454	
Greater Butte RSA				
Revenues	1,230,660	1,230,660	553,180	45%
Expenditures	1,408,173	1,408,173	982,322	70%
	-177,513	-177,513	-429,142	
Meadow Lakes RSA				
Revenues	2,514,660	2,514,660	1,120,050	45%
Expenditures	2,796,286	2,796,286	2,127,542	76%
	-281,626	-281,626	-1,007,492	
Gold Trails RSA				
Revenues	2,320,820	2,320,820	953,509	41%
Expenditures	2,569,357	2,569,357	2,006,383	78%
	-248,537	-248,537	-1,052,873	
Greater Talkeetna RSA				
Revenues	749,360	749,360	450,657	60%
Expenditures	914,094	914,094	619,279	68%
	-164,734	-164,734	-168,622	
Trapper Creek RSA				
Revenues	274,380	274,380	168,386	61%
Expenditures	356,345	356,345	274,192	77%
	-81,965	-81,965	-105,806	
Alpine RSA				
Revenues	303,280	303,280	138,537	46%
Expenditures	479,134	479,134	303,898	63%
	-175,854	-175,854	-165,361	
Talkeetna Flood Control Service Area				
Revenues	53,100	53,100	38,497	72%

Report Da	ate as of
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October 9, 2021	<u>Annual</u>	<u>Annual</u>	Year to Date	%
Expenditures	43,012	43,012	462	1%
	10,088	10,088	38,036	
Point MacKenzie Service Area				
Revenues	41,800	41,800	6,647	16%
Expenditures	89,341	89,341	44,314	50%
	-47,541	-47,541	-37,667	
Talkeetna Water/Sewer Service Area				
Revenues	1,028,200	1,028,200	330,470	32%
Expenditures	940,246	940,246	237,947	25%
	87,954	87,954	92,522	
Freedom Hills Subd. RSA				
Revenues	20	20	0	0%
Expenditures	5,000	5,000	0	0%
	-4,980	-4,980	0	
Circle View / Stampede Est.				
Revenues	23,025	23,025	11,444	50%
Expenditures	10,210	10,210	0	0%
	12,815	12,815	11,444	
Chase Trail Service Area				
Revenues	0	0	0	0%
Expenditures	7,088	7,088	0	0%
	-7,088	-7,088	0	
Roads Outside Service Areas				
Revenues	0	0	0	0%
Expenditures	95	95	0	0%
	-95	-95	0	
Solid Waste				
Revenues	10,202,000	10,202,000	1,722,992	17%
Expenditures	9,503,335	11,003,335	5,763,937	52%
	698,665	-801,335	-4,040,945	
<u>Port</u>				
Revenues	1,060,000	1,060,000	981,322	93%
Expenditures	2,823,714	2,823,714	980,545	35%
	-1,763,714	-1,763,714	777	

Contribution to Permanent Fund:

	YTD	ADOPTED
341.800 Land Mgmt Fees	2,000.00	10,000.00
343.360 Park Fees - Deshka Park	-	1,000.00
366.000 Wetland Bank Proceeds	177,991.34	1,105,000.00
366.410 (Gravel Sale Royalties)	(1,215.00)	(100,000.00)
	178,776.34	1,016,000.00
	25%	25%
	44,694.09	254,000.00