



## MATANUSKA-SUSITNA BOROUGH

### Borough Manager

350 East Dahlia Avenue • Palmer, AK 99645

Phone (907) 861-8689 • Fax (907) 861-8669

[john.moosey@matsugov.us](mailto:john.moosey@matsugov.us)

**Date:** March 29, 2019  
**To:** Mayor and Assembly Members  
**From:** John Moosey, Borough Manager  
**Subject:** Borough Manager's Report

### Monthly Activity Report January, February 2019

#### Animal Care & Regulation

##### Highlights:

- We attended the Rough Carpet Event to promote Pets for Patriots where military services were presented to Vets throughout the State.
- Discovered our heating system is compromised and needs to be upgraded and repaired.
- We hosted two large school groups at the shelter, K2 and 3<sup>rd</sup> to 5<sup>th</sup> graders.
- We hosted 2 volunteer orientations and training.

##### Thank You:

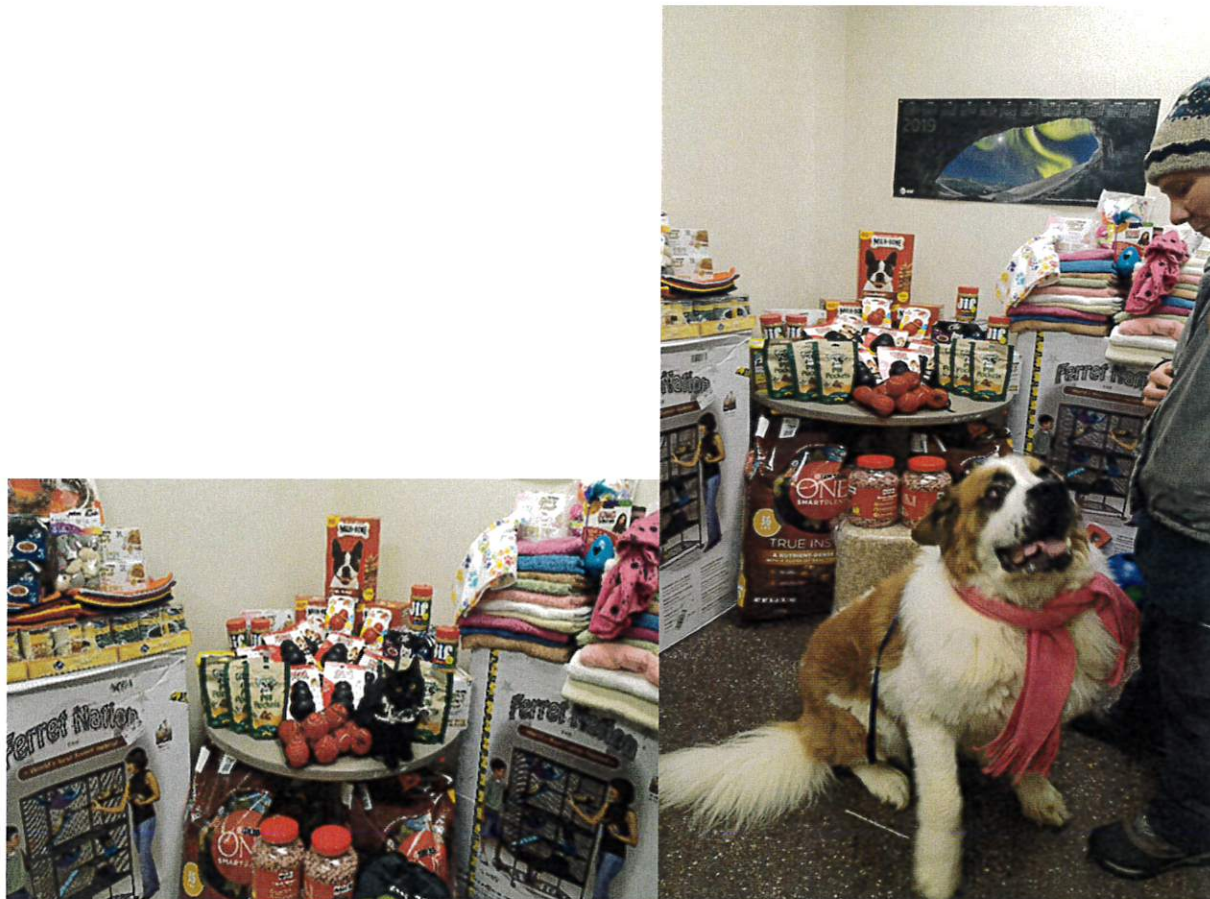
We want to send out a big thank you note to our volunteers and foster families! In January, we had 11 foster families who have dedicated a total of 735 hours. We also had 128 volunteers who dedicated a total of 795 hours. Foster families and volunteers have dedicated a total of 1533 hours of service in January.

In February, we had 8 foster families who have dedicated a total of 448 hours for the month. We also had 139 volunteers who dedicated a total of 845 hours. Foster families and volunteers have dedicated a total of 1293 hours of service this month. **Thanks to them all for their dedicated service!**

**Low Cost Spay/Neuter Clinic:**

In January, we hosted a low cost spay clinic for low income and military families. We neutered 10 cats and 11 dogs. In February, we hosted another large low cost spay/neuter clinic for low income and military families. We spayed 7 dogs and 8 cats. Way to go to our vet staff, shelter staff and amazing volunteers for this impressive accomplishment!

In January, we were pleasantly surprised to receive a roomfull of donations from Cris Skinner who held the Scaft Project as a fundraiser on our behalf. A big thank you to Ms. Skinner and all of the support from the participants in this event.



**Please visit our Facebook for upcoming clinics and spread the word about our monthly low income/military spay/neuter clinics.**

## Department of Emergency Services



### EMS

#### January 2019

- 800 EMS responses.
  - System average 26 calls per day (no decrease).
  - Central: 52% / Lakes: 17%
  - East (Palmer / Butte / Sutton): 26%
  - North (Willow / Talkeetna / Trapper Creek): 5%
- On-boarded one new EMT 2
- Expanded scope training completed for all EMT 2s and 3s.
- License recertification completed for department, both agency and individual.
- Upgraded electronic documentation process, including automated reporting to NEMSIS and the State.
- Community items:
  - Cory Sathers received “Medic of the Quarter” for outstanding performance during the Cook Inlet Earthquake.
  - Several reunions occurred between patients who had survived critical illnesses and the EMS crewmembers whose interventions helped save their lives.

#### February 2019

- 724 EMS responses.
  - System average 23 calls per day.
  - Central: 54% / Lakes: 14%
  - East (Palmer / Butte / Sutton): 27%
  - North (Willow / Talkeetna / Trapper Creek): 5%
- Renewed the ambulance licensure with State of Alaska.
- Met with Cantwell Fire/Rescue to discuss mutual capabilities.
- Finalized automated reporting of EMS call data to AK DHSS.
- Completed annual baseline PAT testing with 100% compliance, both on-call and full-time.
- Established an internal Peer Support Group for all MSB Emergency Responders.
- Reviewed and updated the MSB EMS Standing Orders.

## **Fire**

- Central Mat-Su Fire responded to 151 calls during the month of December.
- The Fire and Life Safety Division (Fire Code) received twenty-one (21) new plan review applications, approved five (5) plan reviews, provided twenty-one (21) fire and life safety inspections and submitted nineteen (19) platting comments.
- Fire Prevention is providing life safety education/messaging through participation in the Fire Friday Spots on local radio- Classic Country 100.9.
- WLFD completed the installation of smoke alarms and CO monitors in three residences.
- WLFD installed or provided 11 CO monitors and 2 combination alarms (two residences covered).
- WLFD participated in the Mat-Su homeless event.
- Rescue Training: 1/28/19 Patient packaging into argo and snow machine trailer.
- Hazmat operations class has been completed, 13 students for the class. Seven from West Lakes, 4 from Willow and 2 from Talkeetna, waiting on written exam scores.
- We held the FF I class on Friday February 1<sup>st</sup> with 2 from Talkeetna, 2 from Willow and 8 from West Lakes. Kuparuk Oil Field contacted us and asked if they could possibly send down 5 folks to test out with us on April 5 & 6.
- Willow / Caswell fire departments responded to 3 structure fires and a bad head-on accident in two days.
- The Fire and Life Safety Division (Fire Code) received sixteen (16) new plan review applications, approved fourteen (14) plan reviews, provided seventeen (17) fire and life safety inspections and submitted nineteen (19) platting comments.
- Fire Prevention is providing life safety education/messaging and is continuing to participate in the Fire Friday Spots on local radio-Classic Country 100.9. The Duty Crews installed smoke alarms in eight (8) residences.

## **Water Rescue**

- One call for an individual with a walker on the lake. Code green when we determined he was not in distress, but heading out to go ice fishing.
- Good training month with most of our team going through AED and CPR training at 5-1 using the RQI advanced manikins.

## **Emergency Management**

- Assisting the State of Alaska with Mass Care management for the Earthquake
- Represented the Borough at the Public Assistance kick off meeting for the State Response to public infrastructure for the Earthquake
- Staff finished CERT training at Pioneer Peak Elementary for school district employees
- Staff delivered table top exercise to State of Alaska Public Health Nurses related to points of dispensing
- Staff delivered ICS 100 to 70 plus school principals for the MSBSD

- Completed Earthquake After Action Review for the Earthquake Response
- Staff completed Preparedness presentations to local Elementary schools
- Staff presented Cyber Security for Emergency Management at the Alaska Forum on the Environment
- Began process of updating Emergency Operations Planning/COOP planning and CERT training with the Palmer Senior Center
- Staff presented to FEMA Region III, Regional Emergency Communications Coordination Working Group regarding the earthquakes impact on our communications and First-Net capability
- Staff coordinated and delivered Basic PIO course to 25 partner Public Information Officers in the Borough

### **Fleet Services**

January / February

New Open Work Orders: 91

Total Open Work Orders: 440

Completed/Closed Work Orders: 152

- Annual inspections in process for Central/Willow FSA Apparatus.
- In-house Repair of Willow FSA tender, cost savings of \$4500.00 versus contracting.
- Light duty inspections in process for EMS vehicles.
- EVT/ASE certification testing, two techs scheduled for initial testing. One tech scheduled for re-certification.
- GM factory training.
- Lab/Oscilloscope training.
- Backlog repairs continue.

## **Community Development Department**

### **Resource Management**

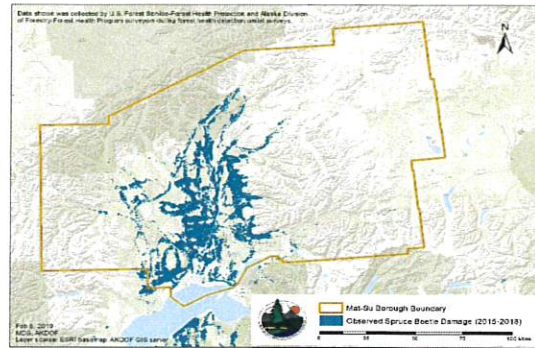
#### **Forest Management:**

Land and Resource Management Division (LRMD) currently has two large timber sales available for over-the-counter (OTC) purchase. Additional interest has surfaced since these sales became available OTC. LRMD currently has several timber salvage sales available for OTC purchase. Sizes range from about 18-35 acres.

LRMD attended a meeting with Corri Feige, the new DNR Commissioner regarding forest health, fuel reduction, beetle infestation and timber sales within the MSB. Commissioner Feige was supportive of a collaborative effort between LRMD and the Division of Forestry Director/State Forester.

LRMD attended a meeting of about 40 local, state, and private participants regarding the current outbreak of the spruce bark beetle including adverse impacts to forest health and fire hazard mitigation through fuel reduction efforts. LRMD is currently exploring MSB participation in preparing a draft charter for folks to come together and sign a charter to be an official group

that could then apply for grants or ask for funding through the state legislature or congressional delegation.



### **Natural Resource Management Units Plan (Plan):**

The Plan currently requires periodic review as changes in social, economic, and environmental conditions will place different demands on MSB land. The Plan was adopted in 2010. In 2018, LRMD began a review and update of a draft Plan for Volumes 1, 2, & 3. LRMD provided a presentation to the Agriculture Advisory Board (AAB) of the draft Volumes 1 & 2.

LRMD also provided an overview of current and future timber sales to the AAB and explained the correlation between commercial forestland and Agricultural Soils Capability Classes.

LRMD will provide a briefing of the proposed Plan updates at the March 4 Planning Commission meeting.

LRMD is exploring participation in the Alaska Wetlands Collaborative project headed up by Sylvia A. Kreel, Large Project Coordinator, DNR/Office of Project Management and Permitting. A key product of this project will be a statewide inventory of wetland related projects.

Four Personal Use Firewood Areas are open. Staff is monitoring trespass/illegal wood cutting on Borough Land near Houston and Big Lake.

### **MSB Wetlands Management:**

The LRMD is facilitating a multi-agency presentation (workshop) to the Assembly scheduled for March 19, 2019. The workshop is to provide information to the Assembly regarding wetland issues and impacts within the Borough. The workshop will include presentations by USACE, Alaska District, MSB, F & W Commission, USACE, Gail Terzi, Retired, ADF&G, and EPA. LRMD just received a 2018 study funded by the USF&WS and the Matanuska-Susitna Fish Habitat Partnership: *Wetland Loss Assessment by Wetland Type and Watershed in an Expanded Core Area of the Matanuska-Susitna Borough*

The Chijuk Creek Timber Sale was terminated February 5, 2019. LRMD will do site inspections to ensure all FRPA requirements are addressed. LRMD will identify and address any issues with the parking lot created adjacent to Oilwell Road in the spring.

Evaluation of stockpiled and estimated material reserves at the S. Beaver Road Material Site (Talkeetna) was made to determine if additional commercial sales were justified. Sufficient material exists to support commercial sales and the local Road Service Area for over 100 years.

Staff completed contract negotiations with a contractor for geotechnical services to evaluate a potential riprap and armor rock quarry on MSB land near Wolverine Lake.

**Permits, Access, Agreements and Easements:**

- Interdepartmental review of a draft final Parks Highway Access Development Permit from ADOT was completed. Staff drafted a presentation for the Planning Commission, Assembly, Platting Board, and Transportation Advisory Board to inform them of the ramifications of the permit.
- Staff met with a Trapper Glenn Homeowners Association Board Member to discuss funding options to improve their access trails that cross MSB land.
- Completed internal review of the All Hazards Mitigation Plan and submitted department comments to the Planning Division.
- Staff assisted the Jonesville Public Use Area Management Plan Committee with planning services.
- Coordinated contract for 2000 cubic yards of gravel from the Alsop Pit.

**Easements:** Staff is finalizing and recording easements for the Borough lands in the Point MacKenzie Rail Extension corridor.

Staff is working to finalize a public use easement and a public utility easement located on borough property. The public use easement was requested from MSB Capital Projects for road improvements on S. Echo Lake Drive. The public utility easement was requested from MEA for the relocation of a power line to improve safety on W. Camp Road.

**Misc.:** Hatcher Alpine Xperience (HAX)– HAX has been refining their Plan of Operations for the Skeetawk ski area development at Hatcher Pass. The group has also made a down payment for the chairlift, and intend to start construction activity as soon as the snow melts.

**Tax Foreclosure**

**Tax and LID Foreclosure Competitive Sale TS38:** On January 15, 2019, the Assembly approved the Tax & LID Foreclosure Sale TS38. The sale will open on March 8, 2019 and purchase request will be accepted March 8, 2019 until April 8, 2019 at noon. There is one parcel from the 2012 Tax foreclosure clerk's deed being offered at the sealed bid competitive sale.

**Tax and LID Foreclosure Competitive Sale TS39:** The next competitive Tax and LID Foreclosure Sale, TS39, is anticipated in the fall of 2019 and is moving ahead with 34 potential parcels.

**Clerk's Deed Parcels:** In 2018, twelve properties were repurchased by the former record owner, which put a total of tax assessed value of \$924,300 back on the tax rolls 2013 Tax/ 2014 LID Clerk's Deed parcels – none of the parcels were repurchased by the former record owners in the months of January and February. 2014 Tax/ 2015 LID Clerk's Deed parcels – Two of the parcels were repurchased by the former record owner in the month of February.

**10 Year Plus Clerk's Deed Parcels:** The ten year repurchase period on the 2005 & prior real property tax and 2006 & prior special assessment Clerk's Deed foreclosed parcels has ended. There was four parcels which were not repurchased, sold, or retained. The parcels were added to the Ten-Year Plus Clerk's Deed inventory.

### **Asset Management**

**ADL Leases:** Staff continues to monitor 15 ADL leases for annual payments and bi-annual tax payments. Finance and Land and Resource Management are working towards finding a more efficient way to manage the tracking of annual payments, invoicing and tax payments. On January 15, 2018, the assembly approved the sale of the two ADL lease applications.

**Agricultural Land Application(s):** Two applications for the conveyance of the agricultural rights sale are in the process for the manager's approval. Another application for assembly approval to subdivide the 5-acre home site for the fee simple title (purchase of the MSB development rights) was received and being processed.

**Agriculture Advisory Board:** On February 20, 2019, the Agriculture Advisory Board adopted MSB Resolution No. 19-01, requesting the assembly to approve the classification and sale of 100 acres to the Great Land Christian Church, an organization that has a leasehold interest in the land. On March 20, 2019, the Planning Commission will review and recommend to the assembly its findings. There are two openings on the board for Seat 1, Wasilla Soils and Water Conservation District, and Seat 8, Knowledge and/or Experience in Field Crops. Staff is working to seek applicants to fill the vacant seats. The board continues to work on the Policy and Procedures for the agricultural sales program.

**Hatcher Pass Survey (ASLS 2002-01):** Staff completed the Scope of Work for the bid contract; consulted with Law and the Clerk for the annexation of the fire and road service areas; and receives continued support from the Platting Division and DNR surveyor for the subdivision plat. A resolution is currently on hold that requests assembly support for the annexation of the fire and road service areas boundary changes through legislation after receiving platting board approval of the preliminary plat.

### **Land Conveyances:**

- Conveyance to City of Palmer of three borough parcels (100 acres) near Mat-River Park is scheduled to move forward after the newly constructed trail easement through the parcels is recorded this spring. The city has Parks Powers Authority to manage the land for public recreation purposes. Conveyance is in exchange for City of Palmer release of their lease interest on France Road property (153 acres) where Valley Pathways School is located. Parcels assessed value \$303,800. Proposed conveyance amount \$10.
- Trapper Creek Community Association moving forward with grants and design for community watering point, to be located on borough property next to Trapper Creek Library. Subdivision of a 1.5 acre lot for the watering point to be submitted to Platting in March.
- Conveyance for Less Than Fair Market Value of Williwaw Subdivision parcel (.37 acres) to Families for the Improvement of Safety & Health for a community park



was approved by Ordinance 19-013. Parcel assessed value \$12,000. Approved conveyance amount \$10.

- Chickaloon Community Council has requested to re-open conversation about receiving 80 acres of borough land lying adjacent to property the council owns. Talks regarding the proposed conveyance have been ongoing since 2013. Parcel assessed value \$88,000. Proposed conveyance amount \$10.
- Little Su Campground conveyance of remaining parcels (60 acres) is pending City of Houston as-built update for submission to National Park Service Land & Water Conservation authority. Parcels assessed value \$200,800. Conveyance amount \$10.

**Land Sales:** The 2019 Spring Competitive Bid Land Sale is proposed to open in May. Required public notice and Assembly approval of the land sale offerings will move forward in March. Approximately 40 parcels are being presented for inclusion in the land sale.

### Trails/GIS

**Trails:** The Haessler-Norris Trail Easements/Bond Project – The trail clearing contract work is on hold due to snow conditions. About 16 miles of trail has been completed on MSB land. An Entry Authorization for work on State land was received 2/22/19. The remainder of this winter work will likely be postponed until freeze up in the fall or early winter next season.

**Matanuska Riverfront North/South Bond Project:** Project planning is underway for the 2019 construction season. A permit application has been submitted to ADF&G for proposed work in the river floodplain. Additional applications are being prepared to obtain all necessary permits.

**Plumley-Maud Trail Easement Survey:** Survey of the Plumley-Maud trail is underway, a 100-foot wide easement will be created to formally locate this trail, once the Record of Survey is complete. This project was led by Capital Projects, with input provided by the Land and Resource Management Division.

**Trail Brochures:** New maps have been created for many of the borough's trail brochures. These updates were completed to reflect better information obtained since the last publishing.

**Valley Mountain Bikers and Hikers Trail Care Agreement:** A new Trail Care Agreement for VMBAH has been prepared for their board review.

**Information / GIS:** IT is helping to set up the Lands Information System Integration Project (Land Document Browser) SQL server and image files on a share drive. The contractor Integrated Geospatial will handle installation/distribution of the program, and establishing links to the data once everything is in place.

**Mat-Su Trails and Parks Foundation:** Staff has provided ongoing support for their interactive trail map and mobile application.

**Policy and Procedures Manual:** The Trail Dedication section of the Land Management PPMs has been revised, reviewed and finalized with updates to clarify the procedural steps and improve the language of this section.

**Mat-Su Ski Club:** Continued dialogue on the future location of a biathlon range at Government Peak Recreation Area.

### **Parks/Recreation**

**Budget:** Many hours were spent developing and evaluating the budgets for FY2020. The manager met with all the site supervisors to go over their requests and work through the process.

The e-Commerce meetings have started again for the campground, pavilions and ballfields. It is our hope to be able to offer this service to the public by July 1.

The Manager met with representatives from Capital Projects and O&M to discuss the inoperable fire suppression system at the Sutton Library. A repair has been identified and quote is forthcoming.

Our ten-place toilet trailer was declared surplus and transferred to the school district by Assembly action for Houston Middle school students who are taking classes in portable classrooms which don't have restrooms.

**Mat Su Parks:** Staff assisted the Mat-Su Ski Club when they hosted the High School Nordic Races at Government Peak Recreation Area January 11 & 12 and February 8 & 9. We plowed the sides of the access road wider to accommodate the vehicles that parked at the facility each day. Park Maintenance staff enlarged the lot and staff provided help with fee collection.

In the northern region, staff have been busy grooming the Nordic and multi-use trails at Talkeetna Lakes Park including a new multi-use trail to the Glacial Erratic Stone that added about 2 miles of new trail. With all the new and existing snow, staff has been very busy plowing and grooming. We have been grooming on Mondays and Fridays when we do not have to pack new snow.

**Mat Su Trails Report:** The colder temperatures in early and mid-January allowed a good base to be set on the ski and multi-use trails. Skate lanes and classic tracks were set at Alcantra and the Matanuska River Park. Skate lanes were set at the Lazy Mountain Nordic trails and Crevasse Moraine. Warmer temperatures and rain at the end of the month made the trails icy and slick. Time was spent scraping the trails with a groomer in an effort to keep them usable.

The Parks and Recreation Department plows the parking lots at the trailheads of Jim Creek, Pioneer Peak, Matanuska Peak, West Butte, Lazy Mountain, Crevasse Moraine, Ayshire, and Point Mackenzie, and the parking lots of the Alcantra Sports Complex, Fish Creek Park, Big Lake Boat Launch, Matanuska River Park, and assists with the plowing of the Government Peak trailhead and Hatcher Pass mile 10.6 (Skeetawk) winter recreation site. Grooming is performed at the multi-use winter trails of Lazy Mountain, Crevasse Moraine, Matanuska River Park, and Alcantra.

**Mat Su Pools:** Sweetheart Swim February 15<sup>th</sup>, 6:30-8pm. Buy 1 get 1 free. There were 94 participants at this special open swim. The weekend open swims are always busy along with

birthday party rentals. We have a steady crowd who show up for any one of our four daily scheduled lap swims as well as weekends. Swim lesson registration was on January 30th for February classes with the afterschool elementary lesson programs serving Academy, Fronteras, Pioneer Peak, and Finger Lake students. We will have continued offerings for daytime and evening classes.

The Wasilla pool project is going well and on schedule due to reopen sometime in April.

**Brett Memorial Ice Arena:** After a short break in the normal activities for the Christmas and New Year's holidays all of our customers and user groups were ready to get back on the ice again in January.

The Wasilla Rotary Club helped get the New Year started by treating the community to their annual free public skate on Saturday, January 5<sup>th</sup>. Our staff was once again put to the test handing out almost every pair of rental skates during this well-attended event for the community.

All of our public programs started up again after the holiday break, beginning with our Valley Adult Hockey League games the weekend of January 4<sup>th</sup>-7<sup>th</sup>. Learn to Skate classes began meeting again on Tuesdays, Thursdays and Saturdays. Although it may be too soon tell, we are hopeful our Learn to Skate classes will see an influx of new students after the great attendance for the Holiday Skating performance put on by our students and instructors in December.

The Wasilla Warrior hockey team wrapped up their 2018-2019 regular season in January with home games hosted at the Brett Memorial Ice Arena against East Anchorage, Eagle River and Colony. The final game of the season against the rival Colony Knights drew a near capacity crowd to the ice arena.

The end of the high school hockey season came just in time for our Theatre on Ice figure skating production team to get much-needed practice time as we head into their spring performances. They will be performing at our annual Skatifest competition in March and traveling to Soldotna in April for the River Skate competition.

Our evenings and weekends were filled with youth hockey games and practices as they prepare for upcoming state tournaments. The Valley Adult Hockey league season continued to fill our late night ice times with excitement as well as good exercise for the community.

**Libraries:** All 5 borough Libraries continue to hold a number of programs and events for the public to enjoy and expand their knowledge. These include activities for all ages and abilities.

Our science and technology kids (STEAM) kids had a month of fun science using gears, spectrum spinning wheels, perpetual motion and masks that demonstrated the Bernoulli Effect. STEAM kids made a robotic arm with craft sticks and brad fasteners then tried picking objects up.

Battle of the books, a reading program has been popular all winter at the libraries.

After school programming for elementary school age kids included T-shirt designs. Alan Demaray Jr., a Great Plains Native American Leader, came to give a presentation with our Afterschool Program, as well as an evening presentation for families.

Special events like the Willow Winter Carnival is the last weekend of January and the first weekend in February. The Library serves as a drop off location for entries and prizes, as an information booth and as a warm, quiet, entertaining location for people who need it.

## Capital Projects Department

### Project Management Division

**Central FSA Fire Station/Training Complex 6-2 (\$13M):** This project includes a combined fire station, training center, and warehouse totaling approximately 40,000 square feet and is being constructed at the existing 6-2 location on Knik Goose Bay Road. Project delivery is through a Construction Manager/General Contract (CM/GC) with F-E Contracting. Construction started spring 2018 and is ahead of schedule for spring 2019 occupancy.



*Left: Station 6-2  
Construction in progress*

**Willow and Talkeetna ES Ice Rink Improvements (\$1.5M):** This project constructed open-air roof ice rinks at both Willow and Talkeetna Elementary Schools. Construction started spring 2018 and was 100% completed February 2019.



*Above Left: Willow Ice Rink*



*Above Right: Talkeetna Ice Rink*

**Susitna Valley High School Siding Replacement:** This project will replace the siding on the exterior of the school. A contract is in place and construction will start summer 2019.

**Earthquake Damage Project Status:**

*Houston Middle School* - Thirteen portables were moved from various locations to Houston High School to house displaced students from Houston Middle School. Work included electrical, data, ramps/stairs and a portable restroom. Work was complete in time for students returning from Christmas Break January 7. The future of Houston Middle School is yet to be determined. Temporary shoring was installed to help stabilize the building.

*Knik Elementary School* – A portion of the gym ceiling grid collapsed. The grid was removed and the lights secured over the Christmas break so the gym can be used. Final work is scheduled to occur over spring break.

*Wasilla Middle School* – 22 Concrete columns were dislodged and became loose. These columns were removed and all patching/painting is complete.

*Colony High School Gym* – The north gym wall and a stairwell wall were damaged creating a safety hazard. Both walls were reconstructed and are now complete. The gym reopened in February 2019.

**Willow PSB 12-1 Addition Phase I:** A solicitation for design services to design a 3,900 square foot addition that includes vehicle bays, a training room, office space and sleeping quarters was advertised with several proposals received. A 65% design submittal was received October 2018. Construction is dependent on future funding.

**DSJ Parking Lot:** This project increased the number of parking spaces. It improved circulation and flow in the parking lot. The existing pavement was also seal coated and restriped. The smoke shack was relocated to make more parking spaces. This work was completed fall 2018.

**Fireweed Building Roof Replacement:** This project will replace the deteriorated existing roof system and increase the insulation R Value. This project will be awarded to Anchorage Roofing. Construction will take place spring 2019.

**Talkeetna Elementary School Roof Replacement:** Capital Projects has negotiated with BDS Architects for design services. A design contract will be awarded pending assembly approval. Design will occur this winter with construction taking place summer 2019.

**Palmer & Wasilla Pool Improvements (\$12.9M):** This project will significantly upgrade Palmer and Wasilla Pools. Both pools are approximately thirty years old and are in need of major improvements. The lead designer is Architects Alaska. During the design process, two public meetings were held to solicit public input. Orion Construction is constructing the Wasilla Pool.

The concrete pool basin and the required leak test are complete. Finish work is underway, to include painting, ceramic tile and air balancing. Construction Documents for the Palmer Pool are complete and currently being advertised for competitive bids.



Pool Basin

**New EMS Station 11-9 (\$1.4M):** In response to the growing population and tourism in the northern region of the Mat-Su Borough, the demand for paramedic emergency medical services support has increased significantly. In an effort to meet the needs of EMS Staff, facilitate quicker response times and better serve the growing population in the northern region, a new building is needed.



The project will design and build a new single story, two bay, EMS Station at 42488 South Parks Highway, adjacent to Station 11-2 on Borough owned property. The general contractor is Diversified Construction with construction under way. Estimated completion is early Spring 2019.

*Left: Station 11-9 Exterior*

**Districtwide HVAC Upgrades Design and Construction:** HVAC upgrades are complete at ten schools included in this bond. Work was also completed this past summer installing five new heat exchangers at Colony Middle School improving efficiencies and reducing maintenance costs. A Letter of Authorization was recently issued to MSBSD for work replacing boilers at Tanaina Elementary School, which had a boiler failure this past fall. A final project will be advertised for boiler replacement at Snowshoe Elementary School for work to be completed during the summer of 2019.

**Districtwide Energy Upgrades Design and Construction:** This project upgraded LED lighting systems and installed new windows at multiple schools. New windows were installed in all

classrooms at Snowshoe, Pioneer Peak and Cottonwood Elementary Schools this summer. This will help to reduce heating costs, as the new windows are far more thermally efficient than the original windows.

**Parks and Recreation Maintenance Shop, Design-Build:** This project constructed a new 8,000 SF maintenance shop located at the access to Jim Creek and the Knik River Public Use Area, replacing the existing deteriorating facility. Construction began fall of 2017 and is substantially complete. This project is now in warranty phase.

**Dry Sprinkler Fire Suppression System Replacement at DSJ Building:** Portions of the dry sprinkler fire suppression system within the DSJ building is being replaced due to the end of its life expectancy. Work will occur in the gym, attic, GIS and downstairs training room located below GIS in addition to various passages and storage rooms.

**Communication Towers:** Department of Emergency Services has requested 2 - 120' PiRod U Series Communication Towers for Emergency Responder Radio and future communication upgrades. Tower locations are at Station 3-2 and Station 12-2. Five proposals were submitted and evaluations began February 17.

**Big Lake Elementary Water System Phase II:** This project will separate the domestic water and fire suppression systems. CRW has been selected for design and CA services, pending Assembly approval.

**Wasilla Middle School and Colony Middle School Roof Replacement:** Wasilla Middle School Roof Replacement: This project involves a partial roof replacement at Wasilla Middle School. An invitation to bid is waiting Assembly approval.

**Colony Middle School Roof Replacement:** This project includes a total roof replacement at Colony Middle School. The bid closed February 19 for design proposals and is pending Assembly approval.

**Pre-Design and Engineering Division**

**Port MacKenzie Rail Extension (PMRE) Segments 2:** Construction of the rail embankment, ballast, ties and rail will move forward when funding is available. ROW activity on the rest of the 32-mile project continues with title platting and survey work. Security measures are in place and regularly monitored to address trespass on the rail embankment.

**Reddane Avenue Extension (Port Mackenzie Rail Extension):** A construction contract was awarded to Jim Psenak Construction with road embankment and drainage work complete. Minor ditching and seeding will be completed spring of 2019. This road extension will provide direct construction access to the southern portion of Segment 2 of the PMRE project as well as improved access to the southern portion of the Agricultural District.



*Left: Embankment construction nearing completion*

**Bogard PH III – Resurfacing and Pedestrian Pathway:** The purpose of this project is to resurface the existing road and add a non-motorized pedestrian pathway connection from Colony Middle School to Trunk Road. The project was awarded to Northstar Paving and Excavation in January for \$450,890.92 with construction beginning spring of 2019 through July.

**Nelson Road – Pedestrian Pathway:** The purpose of this project is to add a pedestrian pathway connection from the Wasilla Creek Bridge west along Nelson Road to Machetanz School. Project will be bid in March for construction end of May through July.

**West Susitna Parkway Asphalt Seal, Stripping, and Rumble Strip:** The purpose of this project is to add vehicle safety markings visually, by hearing and by feel and will add a maintenance seal coat to add life expectancy to this section of the road.

**Willow Park Improvements Phase II:** Steppers Construction, Inc. completed construction of the picnic pavilion overlooking the lake. Electrical service was extended to the pavilion and near the parking lot for future use. Three regular 8 foot picnic tables and one handicap picnic table are being constructed to be added in the spring time.



*Left: Pavilion and fire ring.*

**Big Lake Boat Launch Repair and Parking Improvements:** Project is 35% designed with in-house engineers.

**Big Lake Trail Bridges:** A design-build contract for two bridges was awarded to Diversified Contractors. The contractor is mobilizing materials to the two sites with hopes to drive piling first week of March and set beam mid-March. These bridges are located across Fish Creek on T6 of the Iron Dog Trail in Big Lake.

**Larry Trails System:** Larry, Darlene, Alice and Mabel Trails (Roads) project was awarded to Valley General Construction for \$339,888.60. Utility relocation costs were as follows: MEA \$70,000, ENSTAR \$105,565.96 and MTA \$157,678. Construction was substantially complete as of end of October and punch list items and seed growth will be finished in the spring of 2019.

**Trunk Road Connector:** ROW acquisition is complete. Design is at 95% completion for clearing the corridor and building the first segment of the road embankment off Stringfield Road.

**2018 Road Bond Package:** The Assembly recommended a road bond package that requires a 50% non-borough match. Borough voters approved the bond package in October 2018. Because of the 50% funding match requirement established by the Assembly, staff continues to look for funding sources.

**Septage:** Contracts for the initial phase of the project are in place and the design process began in July. The Preliminary Engineering Report is now complete and recommends a filtration system for



leachate. Septage treatment by anaerobic digestion is also an option in conjunction with organic solid waste from the landfill. The Wastewater & Septage Advisory Board last met at 2 p.m. on January 10 in the Assembly Chambers. The next meeting is scheduled for April 10 at 2 p.m. in the Assembly Chambers.

**Leachate Treatment Facility:** The design project was awarded to Clark Engineering, who completed the Preliminary Engineering Report in early 2018. Clark conducted a pilot study of the proposed filtration treatment system in September-October 2018 and results have been positive. A report summarizing the pilot test was submitted in January, and the engineers are continuing with design for construction documents.

**Port MacKenzie Dock Repair:** Work to stabilize the damaged cells was completed in 2017. In 2018, a construction contract was awarded to Orion Marine to replace the damaged sheet piles. All of the sheet piles have been replaced and the repair is complete. The contractor will finish demobilizing the spring of 2019.

**Seldon Road Extension:** Phase II of this project is in ROW acquisition (currently at 90%). Design is holding at 75% complete. Construction funding is needed.

**Wasilla Creek Headwaters Trail:** Several meetings have occurred with state agencies including DNR and ADF&G, who co-manage the Moose Range and its trail system. Additional funding is available through the USFWS for stream bank restoration.

**Lake Louise Boat Launch and Parking Improvements:** All fieldwork is complete. Consultants are revising the design to add a parking lot. Permitting through DNR is complete. DOT&PF permitting for the parking lot expansion and restroom is pending redesign. Reconstruction of the boat launch was postponed in the summer of 2018 due to high water levels in the lake. Construction of the boat launch and parking lot is rescheduled for 2019.

**Cottonwood Creek Assessment:** This project is complete and presented to the Planning Commission on June 19. The final report has been posted to the Borough website. Borough Staff also plan to work with the State and other organizations to investigate potential septic system sources along the creek.

**Vine Creek Drainage Analysis:** This project is complete and presented to the Planning Commission on June 19. The final report has been posted to the Borough website. The Boutet Company has completed a design for one of the recommended improvements, a new culvert on Lucille Street. Construction funding is needed.

**Wasilla Creek Stormwater Analysis:** This is a new grant opportunity from the state of Alaska Department of Environmental Conservation, who has offered a \$50k grant to complete a stormwater assessment of the Wasilla Creek drainage, similar to previous stormwater studies. DOWL Engineers was awarded the consulting contract in July and conducted fieldwork in the fall. A draft report was submitted in December.

**Cell 4 Construction:** The ADEC Clean Water Program provided a \$7 million loan to the borough to fund the project. HDR was awarded the design contract and the design is complete. The contract has been awarded to Southcentral Construction and construction is substantially complete. Leachate

lagoon and bottom liner installation is complete, along with a new high voltage power line. Final completion will be achieved in the spring of 2019.

## **Planning and Land Use Department**

### **Development Services (Code Compliance, Current Planning & Permitting)**

**Code Compliance Cases:** As of February 28, 2019, Code Compliance has 684 open cases. Of these, 336 are general complaints and 348 are junk and trash complaints. Between January 1 and February 28, 2019 – 15 cases have been closed.

#### **Current Planning:**

In the past 60 days, the following applications have been received for processing:

- five (5) Marijuana Retail Conditional Use Permits;
- eight (8) Marijuana Cultivation Conditional Use Permits;
- two (2) Junkyard Conditional Use Permit;
- four (4) Legal Nonconforming Determinations for a Structure;
- one (1) Tall Structure Conditional Use Permit;
- two (2) Special Event Permit;
- one (1) Temporary Noise Permit;
- one (1) Multifamily Development Permit;
- one (1) Denali SpUD Conditional Use Permit; and
- one (1) Core Area Conditional Use Permit.

### **Floodplain Management**

**Hazard Mitigation Grant Program acquisition along Matanuska River:** During the months of January and February, each property identified in the acquisition received an environmental review and appraisal. A review of these documents will occur before offers for purchase will be completed and delivered. The anticipated timeline to present offers for purchase is February 2019.

**Flood Hazard Mapping project:** We received notification of a delay in the final products and our anticipated completion date is now September 2019. However, we are uncertain if the current federal government shutdown will influence that date in the future.

### **Planning Division (Environmental, Comprehensive & Transportation Planning):**

#### **Air Quality:**

The Mat-Su Borough did not experience any days over the air quality national standard for PM<sub>2.5</sub> of 35 µg/m<sup>3</sup> in January or February. As we move into the end of winter, the risk of exceeding the standard typically diminishes.

Planning Division staff hosted an Air Quality Open House at Butte Elementary on January 22<sup>nd</sup> to talk about air quality conditions and proposed legislation. The event was well attended with over 40 people signing-in and asking questions of both Borough staff and partner representatives from DEC and the American Lung Association. The presentation and more information on this event can be found at <https://www.matsugov.us/environment/airquality>.

The Planning Commission recommended adoption of an air quality legislative package at their February 4 meeting. The package is scheduled for public hearing at the Assembly on March 5.

**Fish and Wildlife Commission:**

The FWC presented to the Joint Assembly and State Delegation at their January 3<sup>rd</sup> meeting, discussing upcoming fisheries priorities and we move into preparations for the every 3-year regulatory Board of Fish meeting for Upper Cook Inlet in 2020. The FWC is working to prepare proposals to be heard at the 2020 meeting by the April deadline.

**Transportation:**

- INFRA grant application complete for Port MacKenzie Rail Extension.
- Upcoming Assembly request for Valley Transit commuter bus match money.
- Coordinated Human Services Transportation: March 7 stakeholder meeting to explore centralizing dispatch services among all transit and paratransit providers in MSB using an online platform—optimizes the currently ineffective system.
- Exploring a joint traffic model with AMATS to lower costs and improve data consistency.

**Census 2020 Preparations – Participant Statistical Areas Program (PSAP):**

The Participant Statistical Areas Program (PSAP) is the next phase of Census 2020 preparations the borough is participating in for census. This program allows the borough to submit requests for boundary changes to Census Designated Places, Census Tracts and Census Block Groups. The Census data was received on January 28, 2019, we have 120 days to complete our review and submit recommended changes. In preparation for this process, Planning and GIS Staff have met and are obtaining the services of E-Terra using an IT Term Contract, to assist with the process. Their assistance is vital as they have experience with the Census required QGIS program and as familiar with the changes that need to be made. Planning staff is also proposing a modification to the Community Council boundaries within the Core Area. When this proposal, as described in the following project update, is adopted by the Assembly the resolution adopting the new boundaries will be used as our justification in correcting the boundaries of the Census Designated Places within the Core Area. This correction will allow us the get a full picture of the demographics of the borough Core Area.

**Core Area Community Council Boundary Review:** Planning staff sent 11,000 mailers to core area residents to inform them of the proposed boundary changes. Staff is taking calls and comments until April 1. This is scheduled for public hearing at the Planning Commission's April 1 meeting where staff will ask for a resolution to support. This is scheduled for introduction at the April 16 Assembly meeting.

**EPA Brownfields Redevelopment Grant Program:** We are actively looking for sites to take advantage of EPA funding through inventory and outreach activities. Currently we have one Phase I environmental site assessment in process and two Phase II environmental site assessments in process. We just recently completed two Phase I site assessments and are looking for more properties.

**Wasilla Train Depot Relocation:** There will be a second stakeholder meeting on March 27<sup>th</sup> from 11:30am to 1:00 pm. For more information, the project website is <https://wasillatraindepot.com/>

**Palmer Downtown Redevelopment:** There will be a public open house March 14<sup>th</sup> @ 6pm at the Palmer Train Depot. This project will build off existing research, polices, and community studies to identify redevelopment strategies for attracting new investment in the Palmer area.

**Elimination of MSB 15.24.031 INITIATING AND AMENDING LAKE MANAGEMENT PLANS:** In an effort to review and evaluate tasks and projects that the borough currently conducts, a section of code has been identified that implements something which is not required by State statutes and has proven to be very time consuming to borough staff and affected community members. This code sets forth a process and requirement for the initiation of new lake management plans, and the amendment of existing lake management plans. Both require virtually the same process and staff effort. In some cases, these efforts have not only required a substantial amount of staff and administrative time, but also have become very controversial and divisive.

Assemblymember Sumner is sponsoring an ordinance that would amend MSB 15.24.031 by deleting that section from code. **The ordinance will not eliminate any of the 41 existing lake management plans, as adopted into MSB 15.24.030(C), nor would it eliminate any of the existing enforceable regulations currently in MSB 17.59, Lake Management Plan Implementation.** The ordinance would only preclude the creation of any new lake management plans, and amendments to any existing lake management plans.

A mailing to all active Community Councils, with a copy of the draft ordinance was distributed in February. In addition, the draft ordinance is available on the borough website for public review and comment.

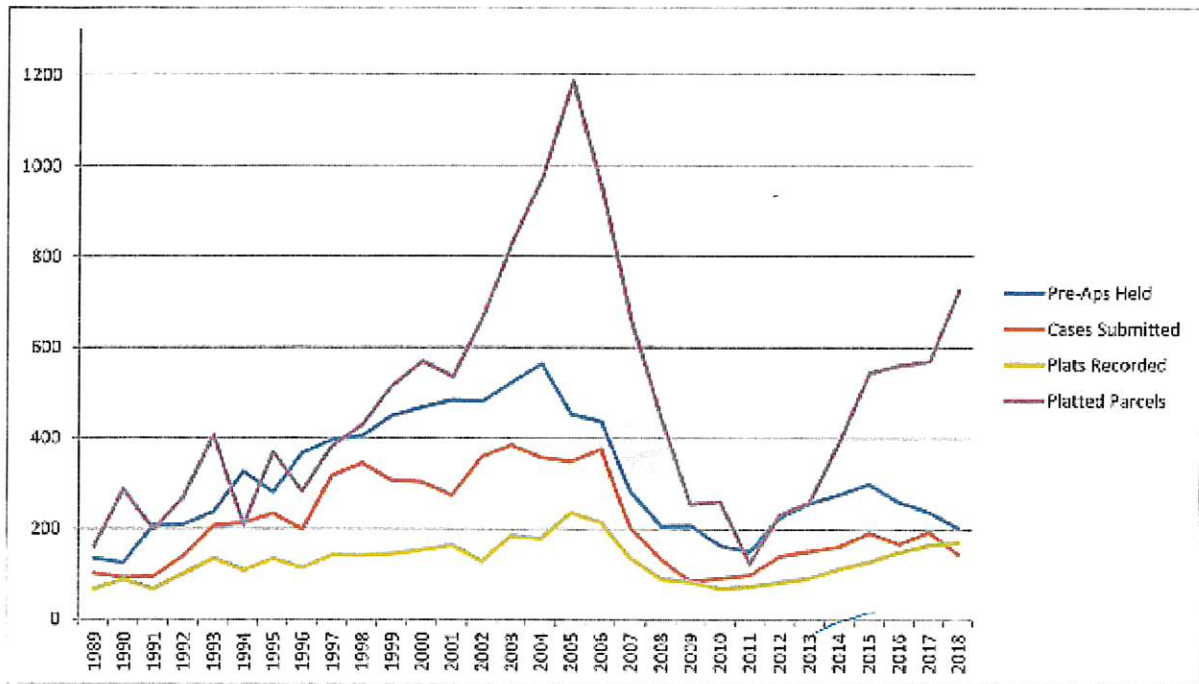
**Historical Preservation Commission:** In January, the planning division submitted an application to the state Office of History and Archaeology for a grant to update our Historic Preservation Plan developed in 1987. Precursors to the grant application included obtaining resolutions of support for this effort from the HPC and the Assembly.

The HPC met on January 31. Fran Seager-Boss was re-elected to serve as chair; Jake Anders was re-elected as vice-chair. Learn more at the Historical Preservation Commission website.

## Platting Division

**Subdivision Construction Manual Rewrite:** The group of developers, surveyors, engineers, home-builders, staff members, and members of the Transportation Advisory Board continue meeting, as directed by the Platting Board, holding a minimum of two meetings during the months of January and February. Topics covered include Street Classifications & Engineering Criteria, Cul-de-Sacs & Turnarounds, and Stub Roads & Sight distance Triangles. The meeting will continue into March.

### Platting Stats and Updates:



## Public Works Department

### Operations and Maintenance

**Engineers Week – Presentations at Local Elementary Schools:** Last month the MSB Public Works Civil Engineer, Jamie Taylor, took an opportunity to spread the word about engineering as part of the traditional ‘Engineer’s Week’ with two local elementary school classes.

“Engineer’s-Week” is a time to:

- *Celebrate how engineers make a difference in our world*
  - Jamie presented on several types of engineering, including civil.
- *Increase public dialogue about the need for engineers*
  - Jamie brought real-life examples, like how the road to school is designed and constructed, explaining how and why engineers are important to the kids.
- *Bring engineering to life for kids, educators, and parents*
  - To hit the point home, Jamie helped the kids produce their very own asphalt, with proper mix design and compaction techniques. Instead of hot asphalt oil and aggregate, this mix design consisted of no-bake cookie dough. The new asphalt was promptly devoured by the kids.



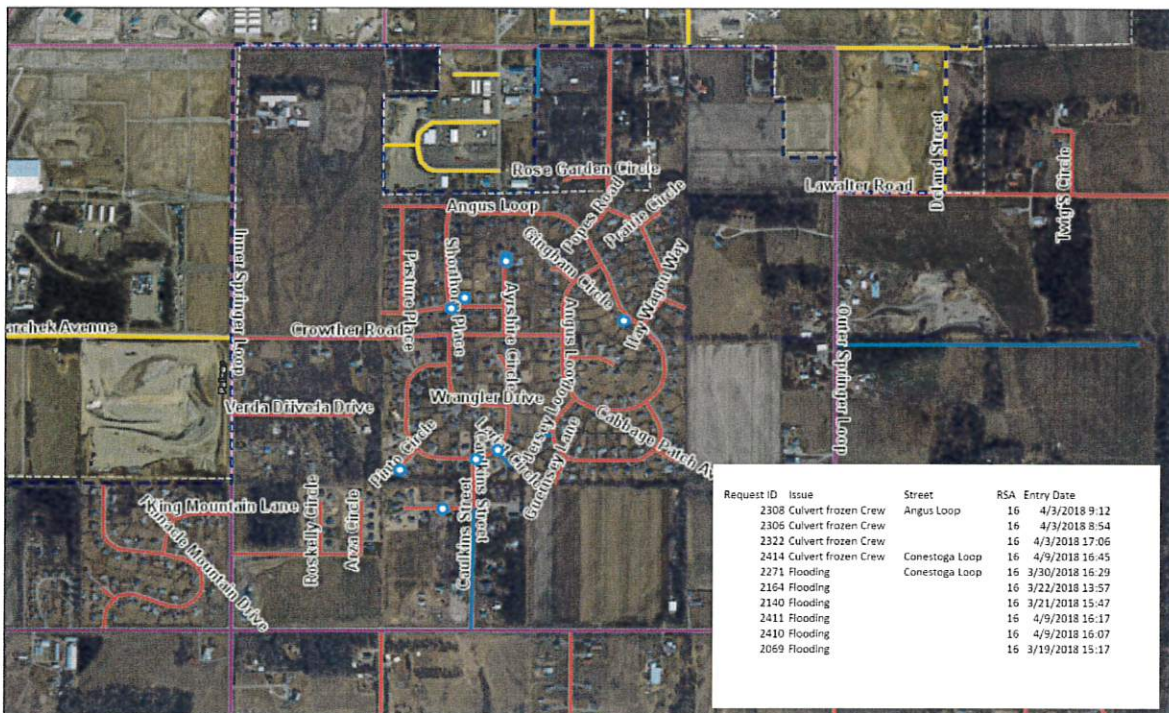
## Seldon Rd. Reclaim and Repave – Lucille Rd. to Shrock Rd.

The pavement on the section of Seldon Road from the newly constructed roundabout at Lucille Street to the Schrock Road intersection has reached the end of its useful life. The pavement is degrading in many areas, and has been the target of multiple temporary repairs in the form of pavement overlays, infrared heat treatment, and continuous pothole patching. This type of work is expensive, and doesn't solve any underlying issues, so a project to make a more permanent repair was considered.

The Local Road Service Area and O&M Division prioritized such a project. The plan is to reclaim the existing asphalt and base course, and repave and stripe the road. This will restore it back to a safer and more enjoyable road. The project is scheduled for mid-summer construction.

## Road Hotline Complaint Tracking

Our asset management system, Cartegraph, is used in part to log and track complaints from residents about road maintenance on Borough roads. The program is able to create a visual aid with geo-located complaint locations with detailed information. This feature is useful when there are multiple complaints of a similar nature within a subdivision or located near each other. Below is an example of frozen culverts and flooding, which was caused by poorly constructed drainage systems. This visual aid and information can help prioritize maintenance effort as well as identify common problem areas.



## **Solid Waste Division**

**Customers and Tonnages:** 123,494 customers have used the Solid Waste System this fiscal year (FY). 15,254 customers used the Central Landfill (CLF) in January and February for a FY total of 76,073. 8,739 customers used the Transfer Station system in January and February for a FY total of 47,421 customers. Finally, 243 customers used the Hazardous Waste Reuse Program and Remote Transfer Sites in January and February for a FY total of 1,117 customers.

Central Landfill accepted 9,462.52 tons of waste in January and February for a FY total of 47,502.20 tons of Municipal Solid Waste (MSW), Construction and Demolition (C&D) material, Brush or Grass, Scrap Metal, Asbestos and Medical Waste. The tonnage numbers include the tonnage hauled to the CLF from the Transfer Stations and Remote Sites, which required 131 trips in January and February for a FY total of 764 trips.

The division has generated approximately \$6,170,921.51 in FY19 revenues, which includes other sources of income such as area-wide reimbursements for the coupon, community cleanup programs and gravel, scrap metal, battery and oil sales.

**Central Landfill Operations:** The procurement of 120 and 40 cubic yard replacement containers is currently taking place. Two 120 cubic yard and five 40 cubic yard containers will replace worn equipment. Some of this worn equipment is placed in line to be refurbished. Typically, a piece of equipment such as this will be refurbished once for a savings of approximately half the cost of a new one but with the same useful life. A recent evaluation of all equipment revealed three 120 cubic yard trailers with deficient braking systems that must be repaired immediately. A project to get this fixed as soon as possible is underway.

**Environmental Operations:** Central Landfill has seen an increase in leachate generation with the completion of Cell 4. During January and February a total of 366,300 gallons of leachate were shipped to AWWU. Leachate generation rates have reached as high as 30,000 gallons per day.

**Smith Ballfields:** The third of eight quarterly reports was submitted to ADEC. A complete trend analysis will be accomplished when data collection is complete. The analysis provides the data to determine a course of corrective action for constituent level mitigation that exceeds the groundwater standards in the area adjacent to the old landfill. This assessment is mandated by ADEC and is financially supported by MSB SWD customers. Estimated additional cost over FY19 and FY20 amounts to approximately \$40,000.

**Transfer Stations Operations:** PDC Engineers submitted a final design proposal for evaluation of the Big Lake Transfer Station which addresses site upgrades to include a new scale house, scales, hazardous materials storage building, recycling canopy, vehicle garage, and a designated areas for scrap metal, refrigerators, trees and brush. The new design supports recycling and segregation to help drive down costs of landfilling and recover value where possible. The cost would amount to approximately \$2,000,000 and lead to about \$120,000 in annual savings.



## **Community Clean Up and Recycling**

**Recycling:** VCRS has sold & shipped 268.30 tons of recovered resources (recyclables) to local businesses this FY, and 755.90 tons were sold and shipped out of state. VCRS currently has 218.80 tons of recovered resources in inventory as of February 28, 2019. 5,113 customers (resident/business) used the VCRS drive thru drop off in January and February for a FY total of 21,033 recycling customers.

806 Transfer Station customers dropped off 24.42 tons of recyclable materials in January and February bringing the FY totals to 4,179 Transfer Station recycling customers and 87.14 tons of recyclable material diverted from the CLF. This required nine hauls in November and December for a total of 32 recycling can hauls to VCRS this FY through the recycling partnership containers.

**Illegal Dump Sites:** Three dumpsites were cleaned up in January and February for a total of 0.82 tons of waste. Thirty three dumpsites have been cleaned up this FY.

**Community Cleanups:** Four Community Cleanups have taken place so far this FY that brought 0.58 tons of waste to the CLF.

**Abandoned Vehicles:** 17 abandoned vehicles were tagged in January and February and 15 of them were towed making the FY total 89 tagged and 67 towed. The total FY towing cost of \$3,600.00 does not include February tows yet.

**Composting:** There were no composting classes offered during January or February, keeping the total number of classes at seven for this FY. 41 MSB residents have attended these free classes so far this FY. The program is scheduled to resume in April, 2019. Class dates and times can be found on our website page at <https://www.matsugov.us/recycling#composting>.

**Events:** The Community Clean up and Recycling Booth will be set up at the Mat-Su Outdoorsman Show. Intent is to provide community awareness of the benefit of recycling to reduce cost to borough residents and to answer questions relevant to Community Clean ups or trash and junk car removals.



## Information Technology Department

### Alaska Smart Community

- The most recent meeting was February 12, 2019 in conjunction with the Survey and Mapping Conference in Anchorage.
- Agenda items included:
  - Municipality of Anchorage Innovation Team
  - Alaska Geoportal
  - DOT online Right-of-Way maps
  - MatSu SharePoint Collaboration Forum
  - Overview of cyber threats and their mitigation.

The next forum is April 30, 2019 at the BP Energy Center in Anchorage.

### System Improvements Projects

#### **Project Plastic [Financial Systems Enhancements, eCommerce, and Point of Sales (POS)]:**

- The deployment of new and more graphical devices (Poynt) at all Borough locations was completed on March 1, 2019.
- The Campground, Pavilions, and Ballfields Rental and Scheduling project was staffed and work began on February 13, 2019.

**SharePoint Management, Process Improvement:** This is the Borough's new Enterprise tool for the Borough Intranet, collaboration and system integration. This system supports the Intranet with collaboration, Portfolio & Project Management, Process Improvement, Strategic Planning and Training (4Ps), Records Management, Project Plastic (eCommerce), financial transparency, etc.

- A "MyTasks" function which summarizes tasks assigned to a person across all projects was deployed.
- Work on restoration and improvement of the Legislative Search capability began.

**Configuration and Device Management:** The Borough recently completed an uplift of the enterprise licensing agreement in place with Microsoft which moves us to their M365 E3 level. With this comes software licensing to utilize a variety of Microsoft tools in the cloud or on premise. It also provides us with the ability to use the Microsoft toolset for managing software and operating systems in the environment. We recently began using their management products to patch operating systems that had been installed after the cyber security incident. Using Microsoft tools for the function is especially useful since we have mostly a Microsoft based

environment. Software is also included with our new licensing that will allow us to better manage devices such as mobile phones. Previously we used a tool called KACE to manage the software in our environment but a project is underway to move away from this tool and utilize Microsoft's System Center Configuration Manager (SCCM) to perform this function.

**Govern Tax Billing and Upgrade:** This is the Borough's main source of revenue. We have hired a PM/BA and a BA to understand and document our current process and assist in writing a SOW to have the processes improved.

- The project will continue to improve all processes that use Govern as their system of record. This includes Certification, LIDs, Bed Tax, Foreclosures, Permitting, Platting, Tax Sale and more. As part of the documenting and improving each of these processes, we will be updating the system, Govern 10.8, to the latest version, Open Forms 6.1
- Processes documented and improved so far include Foreclosures, Bed Taxes, Marijuana Sales Taxes, Talkeetna Water & Sewer Billing, LIDs, Collections and Self-Reported Taxes. Work continued on documenting Tax Sales and work will soon begin on Delinquent Tax Billing.
- The project will provide efficiency to the following departments: Finance, Planning, Community Development, Public Works, and Information Technology. It will potentially add value to Emergency Services and Capital Projects as well.
- Procurement of consulting services from Harris to guide the project occurred with the issuance of a PO on February 21, 2018.
- Govern data before the Cyber Attack has been recovered and the system has been restored. Tax Billing and Delinquent Tax Billing have been re-created due to the loss of the View Layer. The exception is the viewing layer and the reports which were lost. The reports have been re-created.
- The Project Team resumed weekly meetings in October.
- Harris Govern was in town the week of March 4, 2019 to assist the Project Team in developing and enhancing the path forward for the project.

## **GIS DIVISION**

**Web Maps, Apps, and Data:** Web maps and apps provide simple access to information and tools, so that citizens can better understand their community and Borough employees can easily share data and processes with other organizations.

- ***Mat-Su Problem Reporter*** - A mobile web app allowing citizens to report, and Borough staff to coordinate reporting of abandoned vehicles and improper dumpsites. The Solid Waste team has also been using the application internally to input complaints from the public. GIS continues to work integrating additional departments in working with the app.
- ***Driveway Permit Applications and ROW Inspections*** - This application supports a full paperless workflow allowing applicants to apply and submit the fee online. Development Services staff uses the app for internal data entry and mobile ROW Inspection data collection. Work continues to expand this application to include other types of permits which will result in increased work efficiency for additional Development Services staff.
- ***Transportation Portal*** - A series of web apps showing the various road and other capital projects planned and under construction around the Borough and Public Works is now available to the public. You can view the application here:

- O&M:  
<https://msb.maps.arcgis.com/apps/webappviewer/index.html?id=e172dad43e5046cca8443b0796c83211>
- Capital Projects:  
<https://msb.maps.arcgis.com/apps/webappviewer/index.html?id=dbd46f12631c4fb7bf3513bb8b29fb92>

- **Land Sale Property Review Application** - This app provides an internal review of these properties before they are offered to the public for purchase. This application saves internal staff time and paper so that they can comment within the application.  
<https://maps.matsugov.us/portal/apps/webappviewer/index.html?id=611edfb8752543cfb582ef2fead35cc9>

- **Personal Use Areas** - This viewer showcases the Personal use areas in the Borough, making it easier for the public to see what is available in Personal Use Areas for firewood and gravel. This directly supports the Land Management Division e-Commerce webpage.  
<https://ecommerce.matsugov.us/Pages/CD/PersonalUse/AreaList.aspx> "Broad Area Map"

**Recurring Imagery and Topographic Acquisition Program:** Imagery is a critical tool for making well-informed decisions and reducing fieldwork for Borough citizens and staff. It supports government services as well as commercial and private endeavors. The Borough GIS team is developing an imagery program that includes a repeatable process, a clear understanding of customers' needs, identification of consistent funding and cost savings measures, an understanding of available technologies, and a clear implementation plan.

- A vendor was selected to update 1/2-ft and/or 1-ft aerial imagery for just over 3,000 sq-mi of the MSB. Pending assembly approval, the project is scheduled to start in spring 2019, and will provide updated imagery over a 3-year period, with roughly 1,000 sq-mi of imagery collected per year.
- A proposal was submitted to the USGS 3D Elevation Program (3DEP) in early Nov for updated LiDAR data for 1,080 sq-mi of the MSB. If the proposal is accepted, the USGS would cover up to 1/2 of the collection and data processing costs for LiDAR and digital elevation models (DEM's).
- A proposal was submitted to the USGS 3D Elevation Program (3DEP) in early Nov for updated LiDAR data for 1,080 sq-mi of the MSB. If the proposal is accepted, the USGS would cover up to 1/2 of the collection and data processing costs for LiDAR and digital elevation models (DEM's). The Borough is still waiting for a response from USGS regarding the proposal.

**Census PSAP (Participant Statistical Areas Program):** The 2020 Census PSAP is the only opportunity prior to the 2020 Census for local governments to review and update the boundaries of Census Tracts, Census Block Groups and Census Designated Places (CDP's). The Census Bureau uses the statistical areas defined for the 2020 Census to tabulate data for the ACS throughout the decade, and for the Economic Census.

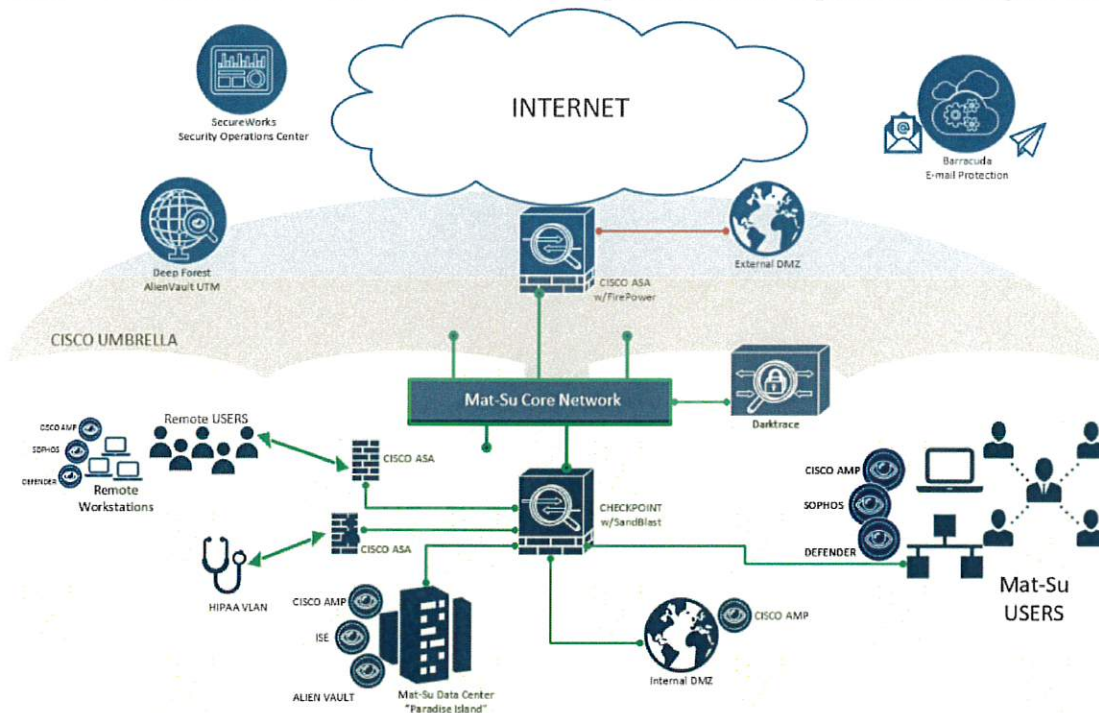
This data is used to:

- Prepare grant applications to fund community and regional development, education, agriculture, energy, and environmental programs, as well as other needed community improvements and enhancements.
- Plan for future community needs.

The MSB is reviewing CDP boundaries to closely match existing and proposed Community Council boundaries so that communities are accurately represented. The next opportunity to review and delineate statistical areas is planned for the 2030 Census.

### Cyber Security:

A new, more robust, security posture has been implemented, as depicted in the figure below:



This layered approach provides better protection, containment, and visibility. Coverage will be assessed by industry experts for overlap that could be reduced and gaps that should be covered.

- IT personnel are learning the new security features.

On February 19th, IT gave an update briefing to the Assembly which shows metrics on how the security layers are performing. In the month of February alone, one security feature (one layer), Cisco Anti-Malware Protection (AMP) detected 88 malicious files on workstations delivered either via e-mail or downloaded from web sites:

## Cisco AMP for Endpoints Monthly Status Report

February, 2019

Groups: Audit, Domain Controller, MitchDebug, Mitel, Protect, Rogue PC Only, Server, Triage

### Table of Contents

Deployment Status	5.4 Million Files Scanned, 1.4 Million IPs Scanned
Compromises	62 New Compromises, 59 Resolved
File Detections	88 Detections, 70 Quarantines
Network Detections	0 DFC Detections, 0 Computers Affected, 0 Agentless CTA Events
Threat Root Cause	
Application Blocks	2 Thousand Application Blocks, 35 Computers Affected
Low Prevalence Executables	45 Low Prevalence Executables Analyzed
Vulnerabilities	37 Vulnerabilities Observed

The new security design will increase IT operating costs in the coming years.

### **The Borough Cyber Security Portfolio projects continue**

- Firewalls: Upgraded and more permanent configurations have been designed and will be implemented in the coming months.
- E-mail: Temporary measures are being replaced with permanent solutions and stricter guidance and controls will be put in place.
- Multi-factor Authentication: In use and being expanded.
- Network Access Control: Currently installed and being configured.
- Logging, monitoring and Alerting: Improvements still under consideration.
- Policies: Final edits presented to Manager and Directors.
- Training: KnowBe4 Baseline assessment complete, training underway.
- There are many more Cyber Security enhancements that the IT team is working on. Our new reality dictates that we have a layered approach and continuous improvement as the nature of the threats continue to become more sophisticated. Four times the number and severity of attacks are predicted by the US Federal government for the coming year.

## **Operations**

Operational pace remains high. We are able to keep pace with the volume of new tickets, but progress through the ticket backlog is slow-going.

There has been a steady increase in average ticket age over the last 4 months. Partly a symptom of being spread thin, but also that many tickets stay in “waiting” statuses—waiting on customer, vendor, upgrades, etc. – for weeks sometimes.

## **Items of Administrative Interest**

Please see the following attached items of administrative interest:

- 2020 Census Handout
- Letter re: FFY18 Community Development Block Grant Program
- SBA Disaster Loans Handout
- News Release re: Disaster Recovery Center
- News Release re: Lands Package
- Letter re: Proposed Amended FY2020 Reallocation of \$25 Million
- NeighborWorks Earthquake Loans Handout

# ALASKA



**EARN ADDITIONAL INCOME & HELP YOUR COMMUNITY**

United States  
**Census  
2020**

**APPLY ONLINE!**  
[2020census.gov/jobs](http://2020census.gov/jobs)

The U.S. Census Bureau is an  
Equal Opportunity Employer.

## **2020 Census Supervisory & Non-Supervisory Positions Available in Alaska Statewide**

**Enumerators \$28.00/hr. – paid training at \$25.00/hr.**

**Census Field Supervisors - \$31.00/hr.– paid training at \$28.00/hr.**

Earn extra income while helping your community.

The U.S. Census Bureau is recruiting thousands of people across the country to assist with the 2020 Census count.

### **Job Details**

We are hiring for a variety of temporary jobs, including census takers, and supervisory staff. To be eligible, you must be at least 18 years old, have a valid Social Security number, and be a U.S. citizen.

### **How to Apply**

Candidates must complete an online job application. The application includes assessment questions about your education, work, and other experience. [www.2020census.gov/jobs](http://www.2020census.gov/jobs)

### **Additional Advantages**

One (1) application covers all our positions, saving you time and effort to find the perfect fit.

If you can work a smart phone, you can do this job.

Hiring this winter and again in the summer of 2019

Working with the 2020 Census is a flexible job that you can fit in with your existing commitments.

It's a perfect way to supplement your income while making history!

Qualifying is easy, no special education or experience required. No resume!

Application process takes about 20 minutes to complete.

**Apply Today!**

**[2020census.gov/jobs](http://2020census.gov/jobs)**

Federal Relay Service: (800) 877-8339 TTY / ASCII

[www.gsa.gov/fedrelay](http://www.gsa.gov/fedrelay)

The U.S. Census Bureau is an Equal Opportunity Employer





THE STATE  
of **ALASKA**  
GOVERNOR MICHAEL J. DUNLEAVY

Department of Commerce, Community,  
and Economic Development

DIVISION OF COMMUNITY AND REGIONAL AFFAIRS

Matanuska Susitna Borough 550 West Seventh Avenue, Suite 1640  
Anchorage, Alaska 99501

Main: 907.269.4501

Program fax: 907.269.4539

**MAR 04 2019**

Administration

February 27, 2019

John Moosey, Borough Manager  
Matanuska-Susitna Borough  
350 E. Dahila Avenue  
Palmer, AK 99645

**RE: FFY18 CDBG Application**

Dear Mr. Moosey,

The Application Selection Committee met recently to evaluate and score the applications submitted in response to the solicitation for the FFY18 Community Development Block Grant program. I regret to inform you that the application from the Matanuska-Susitna Borough for the Talkeetna Water and Sewer system repairs and upgrades project was not selected for CDBG funding.

The Department of Commerce, Community, and Economic Development thanks you for your interest in the program and wish you every success as you continue to seek funding for your project.

If you have any questions regarding the Community Development Block Grant program or your application review, please feel free to contact Pauletta Bourne, Grant Administrator in our Fairbanks Office at (907) 451-2721.

Sincerely,

A handwritten signature in blue ink, appearing to read "Sandra Moller".

Sandra Moller  
Director

cc: Pauletta Bourne, Grant Administrator III



U.S. Small Business  
Administration

# NEWS RELEASE

---

## Disaster Field Operations Center West

Release Date: March 1, 2019

Contact: Richard A. Jenkins, (916) 735-1500,  
[Richard.Jenkins@sba.gov](mailto:Richard.Jenkins@sba.gov)

Release Number: AK 15861-02

Follow us on [Twitter](#), [Facebook](#), [Blogs](#) & [Instagram](#)

### One Month Left to Apply for SBA Disaster Loans

**SACRAMENTO, Calif.** – Director Tanya N. Garfield of the U.S. Small Business Administration’s Disaster Field Operations Center-West today reminded Alaska private nonprofit organizations of the April 1, 2019, deadline to apply for an SBA federal disaster loan for property damage caused by the earthquake that occurred Nov.30, 2018. Private nonprofits that provide essential services of a governmental nature are eligible for assistance.

According to Garfield, eligible private nonprofits of any size may apply for SBA federal disaster loans of up to \$2 million to repair or replace damaged or destroyed real estate, machinery and equipment, inventory and other business assets. SBA can also lend additional funds to help with the cost of making improvements that protect, prevent or minimize the same type of disaster damage from occurring in the future.

In addition, SBA offers Economic Injury Disaster Loans to help eligible private nonprofits meet working capital needs caused by the disaster. Economic Injury Disaster Loans may be used to pay fixed debts, payroll, accounts payable and other bills that cannot be paid because of the disaster’s impact. Economic injury assistance is available regardless of whether the private nonprofit suffered any property damage. Private nonprofits have until Oct.31, 2019, to apply for an SBA Economic Injury Disaster Loan.

These low-interest federal disaster loans are available in Kenai Peninsula Borough, Matanuska-Susitna Borough and the Municipality of Anchorage.

The interest rate is 2.75 percent with terms up to 30 years. Loan amounts and terms are set by SBA and based on each applicant’s financial condition.

Applicants may apply online, receive additional disaster assistance information and download applications at <https://disasterloan.sba.gov/ela>. Applicants may also call SBA’s Customer Service Center at (800) 659-2955 or email [disastercustomerservice@sba.gov](mailto:disastercustomerservice@sba.gov) for more information on SBA disaster assistance. Individuals who are deaf or hard-of-hearing may call (800) 877-8339. Completed applications should be mailed to U.S. Small Business Administration, Processing and Disbursement Center, 14925 Kingsport Road, Fort Worth, TX 76155.

###

**About the U.S. Small Business Administration**

The U.S. Small Business Administration makes the American dream of business ownership a reality. As the only go-to resource and voice for small businesses backed by the strength of the federal government, the SBA empowers entrepreneurs and small business owners with the resources and support they need to start, grow or expand their businesses, or recover from a declared disaster. It delivers services through an extensive network of SBA field offices and partnerships with public and private organizations. To learn more, visit [www.sba.gov](http://www.sba.gov).



**FEMA**

March 2, 2019  
FEMA DR-4413-AK NR 014  
FEMA News Desk: 907-227-0790  
Alaska PIO: 907-428-7140  
SBA PIO 916-847-2638

# News Release

## **Disaster Recovery Center to Open in Kenai Peninsula Borough**

**ANCHORAGE, Alaska** – A disaster recovery center operated by the state of Alaska and the Federal Emergency Management Agency (FEMA) will open Monday, March 4, at the Soldotna United Methodist Church, to provide in-person advice and referrals to those affected by the Nov. 30 earthquake.

Center location and hours are:

**Soldotna United Methodist Church**  
**158 S. Binkley St.**  
**Soldotna, AK 99669**

**Open March 4 - 9**  
**Monday-Saturday, 9 a.m. to 7 p.m.**

Alaska homeowners, renters and business owners in Anchorage and Mat-Su Borough and Kenai Peninsula Borough may apply for assistance for uninsured and underinsured damage and losses resulting from the earthquake.

Disaster recovery centers are staffed by representatives from FEMA, the U.S. Small Business Administration and other federal, state and local agencies. One-on-one assistance includes:

- Help to register for FEMA's Individual Assistance program.
- Help completing paperwork and checking the status of your application.
- Help applying for the SBA's low-interest disaster loans for businesses of all sizes, private nonprofit organizations, homeowners and renters.
- Help understanding how to appeal FEMA eligibility decisions.
- All disaster recovery centers are physically accessible and offer effective communication options including captioned phones, Video Remote Interpreting, American Sign Language interpreters upon request and assistive listening devices.
- If you need an accommodation or assistance due to a disability, notify FEMA staff at the time of registration or anytime during the assistance process.

Applicants for disaster assistance should have the following information on hand:

- Social Security number
- Address of the damaged primary residence

- Description of the damage
- Information about insurance coverage
- A current contact telephone number
- An address where they can receive mail
- Bank account and routing numbers for direct deposit of funds

Many of the services available at disaster recovery centers are also available by calling the FEMA Helpline at **800-621-3362 (FEMA), voice/VP/711**. Multilingual operators are available. **TTY** users may call **800-462-7585**. Lines are open daily from 7 a.m. to 10 p.m. local time.

Businesses and residents can visit [www.SBA.gov/disaster](http://www.SBA.gov/disaster) or contact SBA's Disaster Assistance Customer Service Center at **800-659-2955**. TTY users may also call **800-877-8339**. Applicants may also email [DisasterCustomerService@sba.gov](mailto:DisasterCustomerService@sba.gov).

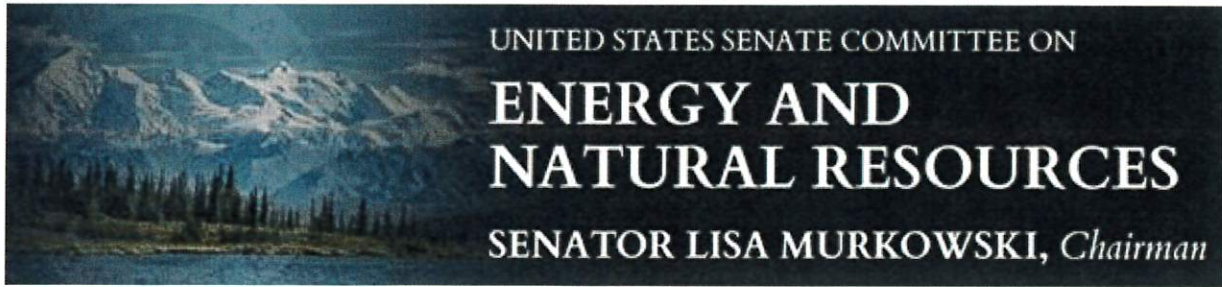
For more information on Alaska's disaster recovery, visit [FEMA.gov/disaster/4413](http://FEMA.gov/disaster/4413), [Twitter.com/FEMARegion10](https://twitter.com/FEMARegion10) and [Facebook.com/FEMA](https://facebook.com/FEMA).

###

*FEMA's mission is helping people before, during, and after disasters.*

*Disaster recovery assistance is available without regard to race, color, religion, nationality, sex, age, disability, English proficiency or economic status. If you or someone you know has faced discrimination, call FEMA toll-free at 800-621-3362 (FEMA), voice/VP/711. Multilingual operators are available. TTY users may call 800-462-7585.*

*The U.S. Small Business Administration is the federal government's primary source of money for the long-term rebuilding of disaster-damaged private property. SBA helps businesses of all sizes, private nonprofit organizations, homeowners and renters fund repairs or rebuilding efforts and cover the cost of replacing lost or disaster-damaged personal property. For more information, applicants may contact SBA's Disaster Assistance Customer Service Center at 800-659-2955. TTY users may also call 800-877-8339. Applicants may also email [DisasterCustomerService@sba.gov](mailto:DisasterCustomerService@sba.gov) or visit SBA at [www.SBA.gov/disaster](http://www.SBA.gov/disaster).*



FOR IMMEDIATE RELEASE  
March 12, 2019

CONTACT: [Nicole Daigle](mailto:nicole.daigle@sen.gov) 202.224.2576

## **President Trump Signs Sweeping Lands Package into Law**

**Washington, D.C.** – U.S. Sen. Lisa Murkowski, R-Alaska, today commended President Donald J. Trump for signing S. 47, the John D. Dingell, Jr. Conservation, Management, and Recreation Act, formerly known as the [Natural Resources Management Act](#), into law. The bipartisan legislation contains more than 120 public lands, resources, sportsmen, conservation, and water management bills. The Senate passed the bill by a vote of 92 to 8 on February 12, and the House passed it on February 26 by a vote of 363 to 62.

“I thank President Trump for signing our lands package into law. His effort to achieve energy dominance for our nation while simultaneously working with us to create a conservation legacy with this lands package exceeds the accomplishments of his recent predecessors,” Murkowski said. “This law will benefit every state and clear the deck of issues that we’ve been working to resolve for years. From providing access for sportsmen to creating new economic opportunities for local communities, this is a good, balanced measure. We built it through a team effort that drew strong support from both parties in both chambers. Today is a triumph for good process and good policy, and this bill is a win for Alaskans and all Americans.”

### **Background Information**

Murkowski and former Ranking Member Maria Cantwell, D-Wash., introduced S. 47 in January 2019. Current Ranking Member Joe Manchin, D-W.Va., and 13 other Senators are cosponsors. Murkowski and Cantwell negotiated the package in the 115th Congress with then-Chairman Rob Bishop, R-Utah, and then-Ranking Member Raul Grijalva, D-Ariz., of the House Committee on Natural Resources. The vast majority of bills within it underwent extensive public process and review in the House, the Senate, or both.

S. 47 contains provisions sponsored by 50 Senators and cosponsored by nearly 90 Senators in the 115th Congress. Those include measures to:

- Permanently reauthorize the Land and Water Conservation Fund, with key reforms to strengthen its state-side program;
- Increase access and opportunities for hunting, fishing, and other outdoor recreational activities on federal lands;
- Provide for economic development in dozens of communities through land exchanges and conveyances;
- Improve western water management by increasing local control, promoting investment, and facilitating the recovery of endangered species; and
- Conserve treasured landscapes in communities, where such designations are locally supported.

Murkowski is chairman of the Committee on Energy and Natural Resources.

###



## MATANUSKA-SUSITNA BOROUGH

### Office of the Borough Mayor

350 East Dahlia Avenue • Palmer, AK 99645

Phone (907) 861-8682 • Fax (907) 861-8669

[Vern.Halter@matsugov.us](mailto:Vern.Halter@matsugov.us)

March 12, 2019

The Honorable Mike Shower  
The Honorable David Wilson  
The Honorable Shelley Hughes  
The Honorable Colleen Sullivan-Leonard  
The Honorable David Eastman

The Honorable Mark Neuman  
The Honorable Cathy Tilton  
The Honorable DeLena Johnson  
The Honorable George Rauscher

Alaska State Capitol  
PO Box 110001  
Juneau, AK 99811-001

Subject: Governor's Proposed Amended FY2020 Capital Budget – Reallocation of \$25M designated for South Denali Visitor Center

Dear Mat-Su Legislators:

On February 12, 2019, Governor Dunleavy released his proposed amended FY2020 Capital Budget for consideration by the 31<sup>st</sup> Alaska State Legislature. In that document, the Governor proposed \$25,000,000 to fund the development of the South Denali Visitor Center. This funding would deliver significantly greater benefits to residents and visitors if used to match voter-approved bonds for road upgrades in the fastest growing community in the state.

In the last eight years, the community of Knik-Fairview grew more in population (5,000) than all of Anchorage. The constant influx of new residents requires upgrades to the transportation network. As is often quoted, "Roads are the arteries through which the economy pulses." In the case of the Mat-Su, a well-developed road system allows businesses to lower transportation costs, build productivity and profits. The opposite is true of a congested road system, which increases business costs by slowing delivery times, causes stagnation of inventory movement, and increases storage costs. Traffic congestion also means employees for all employment sectors take longer to get to work reducing productivity.

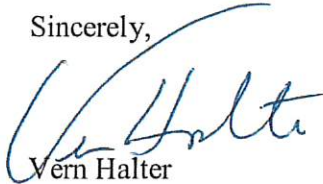
In October of 2018, residents of the Matanuska-Susitna Borough voted to approve a transportation bond package containing 10 projects that reduce traffic congestion and provide for increased pedestrian safety. The voters agreed to provide 50% of the cost of the project package through the sale of bonds with the remaining 50% provided by other sources. The Matanuska-Susitna Borough is the only municipality in the state where residents have approved paying for half of the development costs for an essential road network upgrade. As such, the Borough is

*Providing Outstanding Borough Services to the Matanuska-Susitna Community*

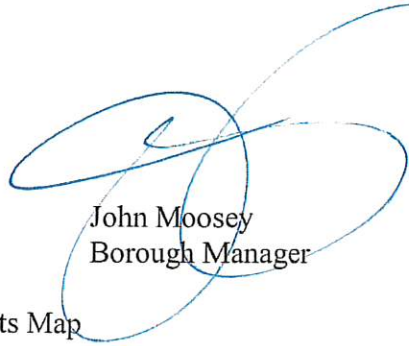
requesting that the needed match of \$23,845,000 be provided by reallocating the South Denali project funds to match the Matanuska-Susitna Borough 2018 Transportation Bond package. Your help in this matter is greatly appreciated.

If there is other project information needed, please contact John Moosey directly at 1-907-861-8689 or [John.Moosey@matsugov.us](mailto:John.Moosey@matsugov.us).

Sincerely,



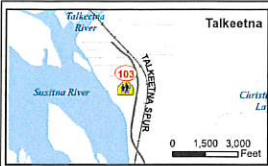
Vern Halter  
Mayor



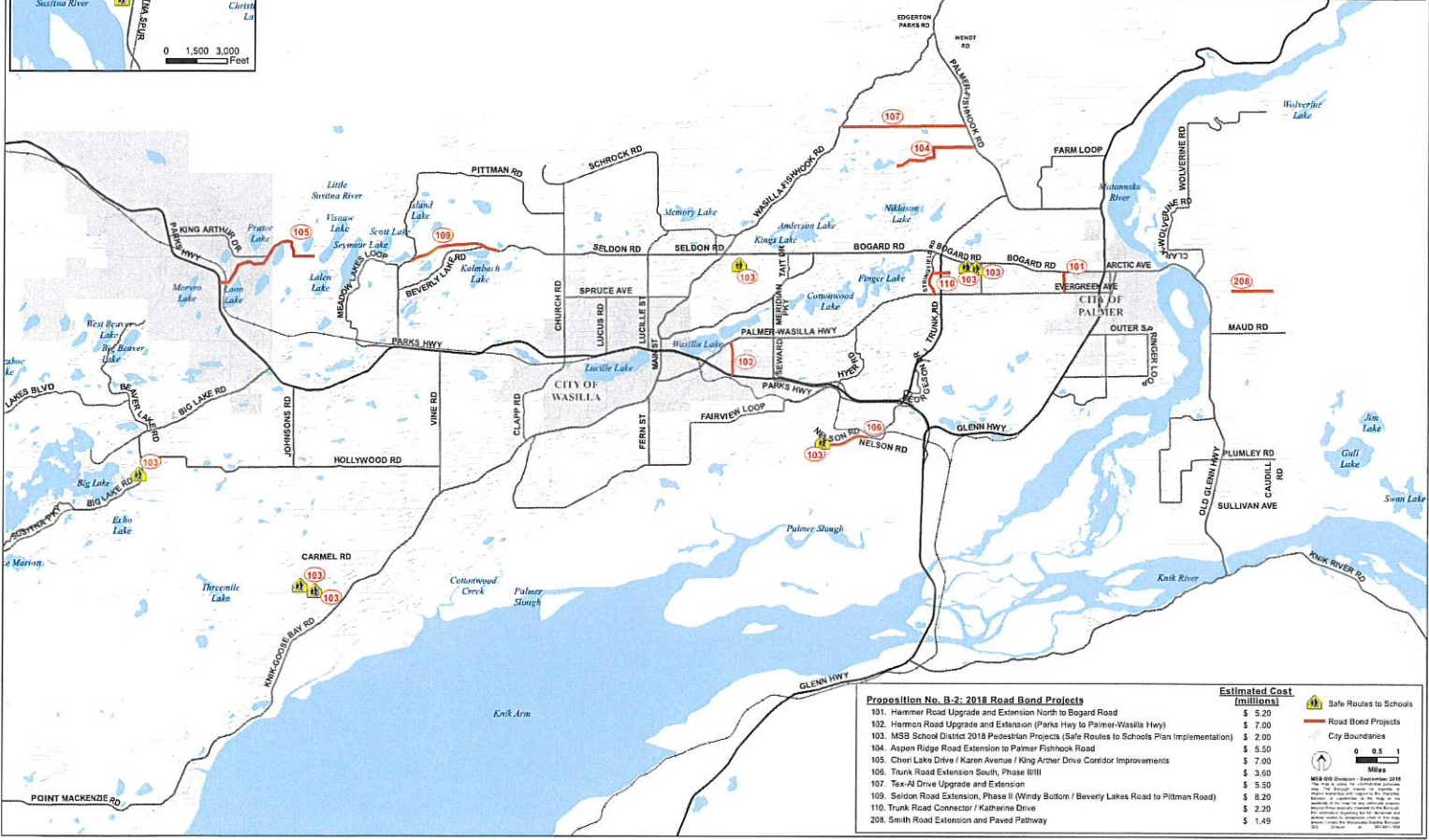
John Moosey  
Borough Manager

Attachment: 2018 Road Bond Projects Map





# PROPOSITION NO. B-2: 2018 MSB ROAD BOND PROJECTS



Proposition No. B-2: 2018 Road Bond Projects	Estimated Cost (millions)
101. Hammer Road Upgrade and Extension North to Bogard Road	\$ 5.20
102. Hammer Road Upgrade and Extension (Parks Hwy to Palmer-Wasilla Hwy)	\$ 7.00
103. MSS School District 2018 Pooled Projects (Safe Routes to Schools Plan Implementation)	\$ 2.00
104. Aspen Ridge Road Extension to Palmer Fishhook Drive	\$ 5.50
105. Cheri Lake Drive / Karen Avenue / King Arthur Drive Corridor Improvements	\$ 7.00
106. Trunk Road Extension South, Phase III	\$ 3.60
107. Tex AI Drive Upgrade and Extension	\$ 5.50
109. Seaton Road Extension, Phase II (Windy Bottom / Beverly Lakes Road to Pittman Road)	\$ 8.20
110. Trunk Road Connector / Katherine Drive	\$ 2.20
208. Smith Road Extension and Paved Pathway	\$ 1.49

**Estimated Cost (millions)**

Safe Routes to Schools  
 Road Bond Projects  
 City Boundaries

0 0.5 1 Miles

MSB 2018 Election - November 2018  
 The City of Wasilla is a general purpose government. The City of Wasilla is not a school district. The City of Wasilla is not a public utility. The City of Wasilla is not a public housing authority. The City of Wasilla is not a public health department. The City of Wasilla is not a public safety agency. The City of Wasilla is not a public transportation agency. The City of Wasilla is not a public utility. The City of Wasilla is not a public housing authority. The City of Wasilla is not a public health department. The City of Wasilla is not a public safety agency. The City of Wasilla is not a public transportation agency.



# EARTHQUAKE REPAIR LOANS NOW AVAILABLE

Looking for ways to pay for damages to your home after the earthquake or make improvements to your home?

**OUR HOME OWNERSHIP TEAM IS  
READY TO HELP YOU REBUILD!**

## Minor Repair Loan

Maximum Loan \$5,000

3 Year Term

8% Rate\*

## Renovation Loan

\$5,000 - \$25,000 Loan

12 Year Term

6% - 8% Rate\*\*

### Eligible Loan Uses:

- Earthquake Repairs
  - Accessibility Modifications
  - Heating Systems
  - Remodeling Projects
  - Roofs, Deck, & Siding
  - Energy Efficiency Upgrades
  - Flooring
  - Paint & Drywall
  - Bathroom Repairs
  - Foundation Repairs
- And More!**

## Anchorage & Mat-Su Valley

\*APR 10.082% based on \$5,000 loan, 8% interest, 3 year term, \$150 loan fee

## Anchorage & Mat-Su Valley

\*\*APR 8.399% based on \$25,000 loan, 8% interest, 12 year term, \$500 loan fee



Call today and receive your money in as little as 5 days!

**907.677.8490**



**Finance Department**

**Revenue & Expenditure Summary by Fund:**

Please see attachment.

**Report Date as of February 28, 2019**

	<u>Annual Adopted</u>	<u>Annual Amended</u>	<u>Year to Date Rev./Exp./Enc.</u>	<u>% Used</u>
<b><u>Areawide</u></b>				
Revenues:				
Property Taxes	101,337,030	101,337,030	105,146,937	104%
Marijuana Sales Tax	300,000	300,000	476,986	159%
Excise Taxes	8,309,000	8,309,000	8,000	0.10%
Federal Payments	2,500,000	2,500,000	0	0%
State Grants & Shared Revenues	21,451,047	21,451,047	8,735,015	41%
Fees	7,407,900	7,407,900	4,812,633	65%
Interest Earnings & Other	475,000	475,000	3,848,758	810%
Recoveries & Transfers	1,403,266	1,403,266	1,183,879	84%
<b>TOTAL AREAWIDE REVENUES</b>	<b>143,183,243</b>	<b>143,183,243</b>	<b>124,212,207</b>	<b>87%</b>
Expenditures:				
Non Departmental	101,549,488	107,005,145	87,317,140	82%
Assembly	7,337,092	7,337,092	4,177,878	57%
Mayor	67,440	67,440	35,240	52%
Information Technology	5,727,880	5,727,880	3,884,120	68%
Finance	9,011,696	9,011,696	5,055,356	56%
Planning	4,380,315	4,380,419	2,355,004	54%
Public Safety	14,318,876	14,175,376	7,027,432	50%
Public Works	2,438,684	2,447,684	1,499,401	61%
Community Development	4,519,183	4,519,183	2,493,829	55%
Capital Projects	2,929,281	2,929,281	1,565,956	53%
<b>TOTAL AREAWIDE EXPENDITURES</b>	<b>152,279,935</b>	<b>157,601,196</b>	<b>115,411,356</b>	<b>73%</b>
	-9,096,692	-14,417,953	8,800,851	
<b><u>Non-Areawide</u></b>				
Revenues:				
Property Taxes	4,181,700	4,181,700	4,579,428	110%
State Grants & Shared Revenues	785,000	785,000	40,536	5%
Fees & Other Miscellaneous Income	253,100	253,100	172,111	68%
Interest Earnings & Miscellaneous	11,500	11,500	19,646	171%
Recoveries	50,000	50,000	556	1%
<b>TOTAL NON-AREAWIDE REVENUES</b>	<b>5,281,300</b>	<b>5,281,300</b>	<b>4,812,277</b>	<b>91%</b>
Expenditures:				
Non Departmental	1,947,100	1,947,100	1,947,100	100%
Assembly	2,902,395	2,902,395	1,778,388	61%
Information Technology	213,085	213,085	113,738	53%
Finance	1,000	1,000	0	0%
Public Works	68,866	68,866	33,752	49%
Community Development	1,733,695	1,733,695	1,073,661	62%
<b>TOTAL NON-AREAWIDE EXPENDITURES</b>	<b>6,866,141</b>	<b>6,866,141</b>	<b>4,946,639</b>	<b>72%</b>
	-1,584,841	-1,584,841	-134,361	
<b><u>Land Management</u></b>				
Revenues:				
State Grants & Shared Revenues	0	0	0	0%

Fees	80,750	80,750	9,102	11%
Interest Earnings	23,000	23,000	31,987	139%
Property Sales & Uses	850,000	850,000	261,541	31%
Miscellaneous	1,500	1,500	1,800	120%
Recoveries & Transfers	0	0	0	0%
<b>TOTAL LAND MANAGEMENT REVENUES</b>	<b>955,250</b>	<b>955,250</b>	<b>304,429</b>	<b>32%</b>
Expenditures:				
Non Departmental	275,000	325,000	325,000	100%
Community Development	1,484,932	1,434,828	749,054	52%
<b>TOTAL LAND MGMT. EXPENDITURES</b>	<b>1,759,932</b>	<b>1,759,828</b>	<b>1,074,054</b>	<b>61%</b>
	-804,682	-804,578	-769,625	
Budgeted Contribution to Permanent Fund	165,188	165,188	49,336	
<b><u>Enhanced 911</u></b>				
Revenues	2,381,500	2,381,500	4,372,540	184%
Expenditures	1,620,283	1,620,283	1,255,135	77%
	761,217	761,217	3,117,405	
<b><u>Fire Fleet Maintenance</u></b>				
Revenues	376,200	376,200	376,200	100%
Expenditures	376,110	376,110	210,618	56%
	90	90	165,582	
<b><u>Caswell Lakes FSA</u></b>				
Revenues	348,470	348,470	293,313	84%
Expenditures	376,373	376,373	239,573	64%
	-27,903	-27,903	53,740	
<b><u>West Lakes FSA</u></b>				
Revenues	3,277,966	3,277,966	3,473,824	106%
Expenditures	3,689,677	3,739,677	2,565,797	69%
	-411,711	-461,711	908,028	
<b><u>Central Mat-Su FSA</u></b>				
Revenues	10,508,730	10,508,730	11,441,996	109%
Expenditures	10,728,746	10,728,746	6,907,820	64%
	-220,016	-220,016	4,534,176	
<b><u>Butte FSA</u></b>				
Revenues	923,590	923,590	982,419	106%
Expenditures	1,247,823	1,247,823	901,483	72%
	-324,233	-324,233	80,936	
<b><u>Sutton FSA</u></b>				
Revenues	231,530	231,530	230,720	100%
Expenditures	368,021	368,021	244,758	67%
	-136,491	-136,491	-14,038	
<b><u>Talkeetna FSA</u></b>				
Revenues	386,970	386,970	472,402	122%
Expenditures	606,253	606,253	449,367	74%
	-219,283	-219,283	23,036	
<b><u>Willow FSA</u></b>				

Revenues	850,190	850,190	828,147	97%
Expenditures	899,712	899,512	663,981	74%
	-49,522	-49,322	164,166	
<b><u>Greater Palmer Consolidated FSA</u></b>				
Revenues	1,322,200	1,322,200	2,364,763	179%
Expenditures	596,006	676,006	647,871	96%
	726,194	646,194	1,716,892	
<b><u>Road Service Administration</u></b>				
Revenues	2,673,479	2,673,479	2,674,738	100%
Expenditures	2,667,279	2,667,279	1,773,195	66%
	6,200	6,200	901,543	
<b><u>RSA Grid Roller Maintenance</u></b>				
Revenues	0	0	0	
Expenditures	0	0	0	
	0	0	0	
<b><u>Midway RSA</u></b>				
Revenues	1,716,380	1,716,380	1,812,442	106%
Expenditures	1,714,325	1,714,325	1,573,009	92%
	2,055	2,055	239,433	
<b><u>Fairview RSA</u></b>				
Revenues	1,158,050	1,158,050	1,393,747	120%
Expenditures	1,156,853	1,156,853	1,104,821	96%
	1,197	1,197	288,926	
<b><u>Caswell Lakes RSA</u></b>				
Revenues	638,190	638,190	580,890	91%
Expenditures	638,174	638,174	596,265	93%
	16	16	-15,375	
<b><u>South Colony RSA</u></b>				
Revenues	1,531,200	1,531,200	1,765,416	115%
Expenditures	1,526,849	1,556,849	1,491,555	96%
	4,351	-25,649	273,861	
<b><u>Knik RSA</u></b>				
Revenues	2,884,660	2,884,660	3,360,408	116%
Expenditures	2,884,622	2,909,614	2,862,851	98%
	38	-24,954	497,557	
<b><u>Lazy Mountain RSA</u></b>				
Revenues	253,510	253,510	262,503	104%
Expenditures	253,473	253,473	160,785	63%
	37	37	101,718	
<b><u>Greater Willow RSA</u></b>				
Revenues	946,750	946,750	926,373	98%
Expenditures	946,737	946,737	902,262	95%
	13	13	24,111	
<b><u>Big Lake RSA</u></b>				
Revenues	1,278,660	1,278,660	1,307,489	102%
Expenditures	1,278,651	1,278,651	865,483	68%

	9	9	442,007	
<b><u>North Colony RSA</u></b>				
Revenues	188,510	188,510	208,697	111%
Expenditures	198,079	198,079	143,563	72%
	-9,569	-9,569	65,134	
<b><u>Bogard RSA</u></b>				
Revenues	1,724,620	1,724,620	1,957,463	114%
Expenditures	1,720,593	1,720,593	1,465,455	85%
	4,027	4,027	492,008	
<b><u>Greater Butte RSA</u></b>				
Revenues	936,290	936,290	1,022,340	109%
Expenditures	936,049	936,049	835,759	89%
	241	241	186,581	
<b><u>Meadow Lakes RSA</u></b>				
Revenues	1,939,460	1,939,460	2,167,634	112%
Expenditures	1,939,400	1,939,400	1,838,267	95%
	60	60	329,367	
<b><u>Gold Trails RSA</u></b>				
Revenues	1,769,490	1,769,490	2,072,316	117%
Expenditures	1,767,068	1,767,068	1,694,607	96%
	2,422	2,422	377,710	
<b><u>Greater Talkeetna RSA</u></b>				
Revenues	619,040	619,040	607,397	98%
Expenditures	619,031	619,031	565,825	91%
	9	9	41,571	
<b><u>Trapper Creek RSA</u></b>				
Revenues	230,660	230,660	216,734	94%
Expenditures	230,660	230,660	172,091	75%
	0	0	44,643	
<b><u>Alpine RSA</u></b>				
Revenues	259,150	259,150	255,133	98%
Expenditures	300,340	300,340	212,785	71%
	-41,190	-41,190	42,348	
<b><u>Talkeetna Flood Control Service Area</u></b>				
Revenues	30,010	30,010	29,273	98%
Expenditures	42,796	42,796	17,454	41%
	-12,786	-12,786	11,819	
<b><u>Point MacKenzie Service Area</u></b>				
Revenues	57,500	57,500	18,891	33%
Expenditures	83,429	83,429	43,736	52%
	-25,929	-25,929	-24,845	
<b><u>Talkeetna Water/Sewer Service Area</u></b>				
Revenues	415,000	415,000	250,453	60%
Expenditures	518,130	518,130	308,933	60%
	-103,130	-103,130	-58,480	
<b><u>Freedom Hills Subd. RSA</u></b>				

Revenues	0	0	0	
Expenditures	15,000	15,000	0	0%
	-15,000	-15,000	0	
<b><u>Circle View / Stampede Est.</u></b>				
Revenues	21,990	21,990	24,366	111%
Expenditures	5,255	5,255	0	0%
	16,735	16,735	24,366	
<b><u>Chase Trail Service Area</u></b>				
Revenues	620	620	306	49%
Expenditures	7,073	7,073	0	0%
	-6,453	-6,453	306	
<b><u>Roads Outside Service Areas</u></b>				
Revenues	0	0	0	0%
Expenditures	233	233	0	0%
	-233	-233	0	
<b><u>Solid Waste</u></b>				
Revenues	9,749,250	9,749,250	6,459,750	66%
Expenditures	9,526,606	9,526,606	8,659,810	91%
	222,644	222,644	-2,200,060	
<b><u>Port</u></b>				
Revenues	1,473,513	1,473,513	1,423,743	97%
Expenditures	2,913,444	2,913,444	1,373,902	47%
	-1,439,931	-1,439,931	49,841	





**Matanuska-Susitna Borough Administration Building**  
(Photo by: Stefan Hinman)